



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget               | Year to Date         | Difference       | % Budget       | Description of Difference                              |
|--|----------------------|----------------------|------------------|----------------|--|
| CURRENT YEAR'S SURPLUS                     |                      |                      |                  |                |  |
| <b>REVENUE</b>                             |                      |                      |                  |                |  |
| <b>TAXES &amp; GRANTS IN PLACE</b>         |                      |                      |                  |                |  |
| REAL PROPERTY TAXES                        |                      |                      |                  |                |  |
| 00-1-10-00-111 RESIDENTIAL                 | 4,757,250.00         | 4,754,354.95         | -2,895.05        | 99.94%         |  |
| 00-1-10-00-112 COMMERCIAL                  | 609,610.00           | 608,601.78           | -1,008.22        | 99.83%         |  |
| 00-1-10-00-113 INDUSTRIAL                  | 1,735,930.00         | 1,726,579.60         | -9,350.40        | 99.46%         |  |
| 00-1-10-00-114 FARMLAND                    | 673,000.00           | 675,325.91           | 2,325.91         | 100.35%        |  |
| 00-1-10-00-115 MACHINERY AND EQUIPMENT TAX | 110,790.00           | 106,207.06           | -4,582.94        | 95.86%         |  |
| 00-1-10-00-116 INDUSTRIAL DIP              | 3,580,580.00         | 3,557,397.81         | -23,182.19       | 99.35%         |  |
| 00-1-10-00-117 MACHINERY AND EQUIPMENT DIP | 15,367,420.00        | 15,421,444.57        | 54,024.57        | 100.35%        |  |
| 00-1-10-00-120 FARMLAND DIP                | 1,650.00             | 1,651.93             | 1.93             | 100.12%        |  |
| 00-1-10-00-122 RAILWAY                     | 223,160.00           | 223,155.13           | -4.87            | 100.00%        |  |
| Total: REAL PROPERTY TAXES                 | 27,059,390.00        | 27,074,718.74        | 15,328.74        | 100.06%        |  |
| LINEAR PROPERTY TAXES                      |                      |                      |                  |                |  |
| 00-1-10-00-191 ELECTRIC POWER/TELECOM      | 1,090,190.00         | 1,090,183.78         | -6.22            | 100.00%        |  |
| 00-1-10-00-192 PIPELINES/WELLS             | 3,172,880.00         | 3,171,577.01         | -1,302.99        | 99.96%         |  |
| 00-1-10-00-193 CABLE TV LINES              | 4,850.00             | 4,848.18             | -1.82            | 99.96%         |  |
| Total: LINEAR PROPERTY TAXES               | 4,267,920.00         | 4,266,608.97         | -1,311.03        | 99.97%         |  |
| GRANTS IN-LIEU OF TAXES                    |                      |                      |                  |                |  |
| 00-1-10-00-230 FEDERAL GRANTS IN-LIEU      | 74,260.00            | 71,921.48            | -2,338.52        | 96.85%         |  |
| 00-1-10-00-240 PROVINCIAL GRANTS IN-LIEU   | 9,610.00             | 9,697.43             | 87.43            | 100.91%        |  |
| Total: GRANTS IN-LIEU OF TAXES             | 83,870.00            | 81,618.91            | -2,251.09        | 97.32%         |  |
| <b>Total: TAXES &amp; GRANTS IN PLACE</b>  | <b>31,411,180.00</b> | <b>31,422,946.62</b> | <b>11,766.62</b> | <b>100.04%</b> |  |
| <b>GENERAL GOVERNMENT SERVICES</b>         |                      |                      |                  |                |  |
| 00-1-10-00-121 OTHER TAXES                 | 775,000.00           | 989,582.34           | 214,582.34       | 127.69%        | Community Aggregate(18,000), Well Drilling (\$196,000) |
| 00-1-10-00-400 SALES & USER CHARGES        | 5,000.00             | 7,529.31             | 2,529.31         | 150.59%        |  |
| 00-1-10-00-501 PENALTIES & COSTS ON TAXES  | 241,500.00           | 420,850.74           | 179,350.74       | 174.27%        | Higher than anticipated penalties on taxes             |
| 00-1-10-00-541 FRANCHISE FEES              | 18,520.00            | 18,827.99            | 307.99           | 101.66%        |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget              | Year to Date        | Difference        | % Budget       | Description of Difference   |
|--|---------------------|---------------------|-------------------|----------------|---|
| 00-1-10-00-550 RETURN ON INVESTMENTS         | 1,340,820.00        | 1,404,139.79        | 63,319.79         | 104.72%        |   |
| 00-1-10-00-590 OTHER INCOME                  | 0.00                | 14,263.68           | 14,263.68         | 100.00%        | Tax recovery proceeds budgeted in 2019 received in 2020                                 |
| 00-1-10-00-840 PROVINCIAL CONDITIONAL GRANTS | 138,480.00          | 1,012,577.71        | 874,097.71        | 731.21%        | Municipal Operating Support Grant   |
| 00-1-10-00-900 TRANSFER FROM RESERVES        | 551,180.00          | 0.00                | -551,180.00       | 0.00%          | Tax Rate Stabilization not required   |
| 00-1-10-00-910 TRANSFER FROM OWN ALLOWANCE   | 0.00                | 52,496.24           | 52,496.24         | 100.00%        | Funding of uncollectible taxes  |
| <b>Total: GENERAL GOVERNMENT SERVICES</b>    | <b>3,070,500.00</b> | <b>3,920,267.80</b> | <b>849,767.80</b> | <b>127.68%</b> |   |
| <b>ADMINISTRATIVE SERVICES</b>               |                     |                     |                   |                |   |
| 00-1-12-00-340 SALES TO OTHER GOVERNMENT     | 112,750.00          | 110,590.27          | -2,159.73         | 98.08%         |   |
| 00-1-12-00-400 SALES AND USER CHARGES        | 17,200.00           | 17,954.18           | 754.18            | 104.38%        |   |
| 00-1-12-00-560 RENTAL INCOME                 | 15,250.00           | 21,608.40           | 6,358.40          | 141.69%        | AB Health Services Ambulance bay rental   |
| 00-1-12-00-900 TRANSFER FROM RESERVES        | 85,000.00           | 0.00                | -85,000.00        | 0.00%          | Reserve Review carry-forward to 2021 \$50,000 and Legal fees \$35,000 - not required    |
| <b>Total: ADMINISTRATIVE SERVICES</b>        | <b>230,200.00</b>   | <b>150,152.85</b>   | <b>-80,047.15</b> | <b>65.23%</b>  |   |
| <b>ASSESSMENT SERVICES</b>                   |                     |                     |                   |                |   |
| 00-1-16-00-340 SALES TO OTHER GOVERNMENT     | 162,610.00          | 162,605.13          | -4.87             | 100.00%        |   |
| 00-1-16-00-900 TRANSFER FROM RESERVES        | 25,000.00           | 0.00                | -25,000.00        | 0.00%          | Legal fees funded from Operational Reserve not required                                 |
| <b>Total: ASSESSMENT SERVICES</b>            | <b>187,610.00</b>   | <b>162,605.13</b>   | <b>-25,004.87</b> | <b>86.67%</b>  |   |
| <b>COMMON SERVICES</b>                       |                     |                     |                   |                |   |
| 00-1-18-00-900 TRANSFER FROM RESERVES        | 85,700.00           | 12,089.99           | -73,610.01        | 14.11%         | Asset Management Grant carried forward to 2021 \$62,500, Innovation Initiative \$10,000 |
| <b>Total: COMMON SERVICES</b>                | <b>85,700.00</b>    | <b>12,089.99</b>    | <b>-73,610.01</b> | <b>14.11%</b>  |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date        | Difference         | % Budget       | Description of Difference   |
|--|-------------------|---------------------|--------------------|----------------|---|
| <b>PROTECTIVE SERVICES</b>                 |                   |                     |                    |                |   |
| <b>PEACE OFFICER SERVICES</b>              |                   |                     |                    |                |   |
| 00-1-21-00-340 SALES TO OTHER GOVERNMENT   | 257,330.00        | 231,452.35          | -25,877.65         | 89.94%         | Wolf Creek School Division contribution to SRO position           |
| 00-1-21-00-400 SALES AND USER CHARGES      | 0.00              | 785.71              | 785.71             | 100.00%        | Sale of Speed Sign  |
| 00-1-21-00-526 LICENSES & PERMITS          | 145,700.00        | 80,180.15           | -65,519.85         | 55.03%         | Lower than anticipated Road Use Fees; offset in contract services |
| 00-1-21-00-900 CONTRIBUTIONS FROM RESERVES | 179,830.00        | 89,258.94           | -90,571.06         | 49.64%         | Termination of Enhanced Policing Agreement                        |
| 00-1-21-00-991 FINES                       | 35,500.00         | 53,769.57           | 18,269.57          | 151.46%        | Fine revenue (\$18,000 )  |
| <b>Total: PEACE OFFICER SERVICES</b>       | <b>618,360.00</b> | <b>455,446.72</b>   | <b>-162,913.28</b> | <b>73.65%</b>  |   |
| <b>FIRE PROTECTION SERVICES</b>            |                   |                     |                    |                |   |
| 00-1-23-00-340 SALES TO OTHER GOVERNMENT   | 138,340.00        | 146,131.27          | 7,791.27           | 105.63%        |   |
| 00-1-23-00-400 SALES & USER CHARGES        | 40,420.00         | 24,389.80           | -16,030.20         | 60.34%         | Decrease in billable fire calls. Revenue fluctuates               |
| 00-1-23-00-850 LOCAL GOVERNMENT TRANSFERS  | 58,780.00         | 49,940.84           | -8,839.16          | 84.96%         | Shared Fire Reserve allocation                                    |
| 00-1-23-00-870 CONTRIBUTED ASSETS          | 0.00              | 204,440.75          | 204,440.75         | 100.00%        | Reallocation of Shared Equipment                                  |
| 00-1-23-00-875 GAIN ON SALE OF ASSETS      | 0.00              | 29,512.32           | 29,512.32          | 100.00%        |   |
| 00-1-23-00-900 TRANSFER FROM RESERVES      | 101,690.00        | 117,318.04          | 15,628.04          | 115.37%        | Close out Shared Fire Reserves                                    |
| <b>Total: FIRE PROTECTION SERVICES</b>     | <b>339,230.00</b> | <b>571,733.02</b>   | <b>232,503.02</b>  | <b>168.54%</b> |   |
| <b>ANIMAL CONTROL SERVICES</b>             |                   |                     |                    |                |   |
| 00-1-26-00-526 LICENSES AND PERMITS        | 700.00            | 960.00              | 260.00             | 137.14%        | Hamlet of Mirror Dog Licenses - higher sales                      |
| <b>Total: ANIMAL CONTROL SERVICES</b>      | <b>700.00</b>     | <b>960.00</b>       | <b>260.00</b>      | <b>137.14%</b> |   |
|  |                   |                     |                    |                |   |
| <b>Total: PROTECTIVE SERVICES</b>          | <b>958,290.00</b> | <b>1,028,139.74</b> | <b>69,849.74</b>   | <b>107.29%</b> |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget               | Year to Date         | Difference           | % Budget      | Description of Difference  |
|--|----------------------|----------------------|----------------------|---------------|--|
| <b>TRANSPORTATION SERVICES OPERATIONS</b>    |                      |                      |                      |               |  |
| 00-1-32-00-340 SALES TO OTHER GOVERNMENT     | 146,610.00           | 423,268.87           | 276,658.87           | 288.70%       | Custom Work -Red Deer County \$3,000, LRWSC-work originally scheduled for 2021 (\$281,000), Shared Fire \$6,000, Village of Clive Custom Work (\$6,300), Bridge Material Sales (\$11,700), Gravel/sand sales - Village of Alix \$3,400, Village of Clive \$1,200, City of Lacombe \$15,000 Town of Eckville \$1,600, Red Deer County (\$6,100) |
| 00-1-32-00-400 SALES AND USER CHARGES        | 576,000.00           | 722,972.30           | 146,972.30           | 125.52%       | Dust Control Sales \$25,000, Bridge Material Sales (\$173,700), Inspection fees \$6,600  |
| 00-1-32-00-418 CUSTOM WORK (INTERNAL)        | 459,830.00           | 476,835.72           | 17,005.72            | 103.70%       | Custom work for internal departments higher than anticipated   |
| 00-1-32-00-526 LICENSES & PERMITS            | 2,000.00             | 4,000.00             | 2,000.00             | 200.00%       | Encroachment License Fee   |
| 00-1-32-00-560 RENTAL INCOME                 | 64,000.00            | 84,511.54            | 20,511.54            | 132.05%       | Water Use Lease (\$18,200)   |
| 00-1-32-00-590 OTHER REVENUE                 | 5,000.00             | 2,950.00             | -2,050.00            | 59.00%        |  |
| 00-1-32-00-830 FEDERAL CONDITIONAL GRANT     | 1,656,760.00         | 1,760,568.05         | 103,808.05           | 106.27%       | Federal Gas Tax Grant - Road Paving Projects   |
| 00-1-32-00-840 PROVINCIAL CONDITIONAL GRANTS | 7,935,480.00         | 6,541,070.46         | -1,394,409.54        | 82.43%        | MSI Capital Grant - Road Paving Projects   |
| 00-1-32-00-870 CONTRIBUTED ASSETS            | 0.00                 | 99,000.00            | 99,000.00            | 100.00%       | Berg Subdivision   |
| 00-1-32-00-875 GAIN ON SALE OF ASSETS        | 0.00                 | 872,679.96           | 872,679.96           | 100.00%       |  |
| 00-1-32-00-900 CONTRIBUTIONS FROM RESERVES   | 5,916,180.00         | 4,077,128.48         | -1,839,051.52        | 68.91%        | MSI Reallocation   |
| <b>Total: TRANSPORTATION SERVICES</b>        | <b>16,761,860.00</b> | <b>15,064,985.38</b> | <b>-1,696,874.62</b> | <b>89.88%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date      | Difference        | % Budget       | Description of Difference   |
|--|-------------------|-------------------|-------------------|----------------|---|
| <b>ENVIRONMENTAL SERVICES</b>                |                   |                   |                   |                |   |
| <b>WATER DISTRIBUTION - OTHER</b>            |                   |                   |                   |                |   |
| 00-1-41-01-340 SALES TO OTHER GOVERNMENT     | 118,250.00        | 138,875.18        | 20,625.18         | 117.44%        | Highway 12/21 Water Line Operations (\$15,200), Management Fees for Capital project (\$5,400) |
| 00-1-41-01-850 LOCAL GOVERNMENT TRANSFERS    | 0.00              | 42,049.13         | 42,049.13         | 100.00%        | City of Lacombe Contribution - QEII Utility Services - Lacombe County capital assets          |
| 00-1-41-01-870 CONTRIBUTED ASSETS            | 0.00              | 29,250.00         | 29,250.00         | 100.00%        | Public Utility Milton Area  |
| 00-1-41-01-900 TRANSFER FROM RESERVES        | 0.00              | 47,043.18         | 47,043.18         | 100.00%        | QEII Utility Servicing not completed in 2019  |
| <b>Total: WATER DISTRIBUTION - OTHER</b>     | <b>118,250.00</b> | <b>257,217.49</b> | <b>138,967.49</b> | <b>217.52%</b> |   |
| <b>WATER SUPPLY - LAKEVIEW ESTATE</b>        |                   |                   |                   |                |   |
| 00-1-41-02-400 SALES & USER CHARGES          | 58,410.00         | 56,729.83         | -1,680.17         | 97.12%         |   |
| 00-1-41-02-900 TRANSFER FROM RESERVES        | 0.00              | 3,819.09          | 3,819.09          | 100.00%        | Fund Well Pump  |
| <b>Total: WATER SUPPLY - LAKEVIEW ESTATE</b> | <b>58,410.00</b>  | <b>60,548.92</b>  | <b>2,138.92</b>   | <b>103.66%</b> |   |
| <b>WATER SUPPLY-ASPELUND</b>                 |                   |                   |                   |                |   |
| 00-1-41-03-400 SALES & USER CHARGES          | 181,670.00        | 181,093.59        | -576.41           | 99.68%         |   |
| <b>Total: WATER SUPPLY-ASPELUND</b>          | <b>181,670.00</b> | <b>181,093.59</b> | <b>-576.41</b>    | <b>99.68%</b>  |   |
| <b>WATER SUPPLY-HAMLET OF MIRROR</b>         |                   |                   |                   |                |   |
| 00-1-41-06-400 SALES AND USER CHARGES        | 307,230.00        | 303,173.58        | -4,056.42         | 98.68%         |   |
| <b>Total: WATER SUPPLY-HAMLET OF MIRROR</b>  | <b>307,230.00</b> | <b>303,173.58</b> | <b>-4,056.42</b>  | <b>98.68%</b>  |   |
| <b>SANITARY SEWER - OTHER</b>                |                   |                   |                   |                |   |
| 00-1-42-01-340 SALES TO OTHER GOVERNMENT     | 234,960.00        | 251,341.28        | 16,381.28         | 106.97%        | SLRWWC Mangement Fees - Cosntruction (\$4.700), Line Operations (\$11,700)                    |
| 00-1-42-01-850 LOCAL GOVERNMENT TRANSFERS    | 0.00              | 77,992.03         | 77,992.03         | 100.00%        | City of Lacombe Contribution - QEII Utility Services - Lacombe County capital assets          |
| 00-1-42-01-900 CONTRIBUTIONS FROM RESERVES   | 0.00              | 577,185.99        | 577,185.99        | 100.00%        | QEII Utility Servicing not completed in 2019  |
| <b>Total: SANITARY SEWER - OTHER</b>         | <b>234,960.00</b> | <b>906,519.30</b> | <b>671,559.30</b> | <b>385.82%</b> |   |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget       | Description of Difference  |
|---|---------------------|---------------------|--------------------|----------------|--|
| <b>SANITARY SEWAGE-ASPELUND</b>                   |                     |                     |                    |                |  |
| 00-1-42-03-400 SALES & USER CHARGES               | 51,020.00           | 41,292.64           | -9,727.36          | 80.93%         |  |
| 00-1-42-03-900 TRANSFER FROM RESERVES             | 33,750.00           | 28,095.23           | -5,654.77          | 83.25%         | Funding deficit lower than anticipated   |
| <b>Total: SANITARY SEWAGE-ASPELUND</b>            | <b>84,770.00</b>    | <b>69,387.87</b>    | <b>-15,382.13</b>  | <b>81.85%</b>  |  |
| <b>SANITARY SEWAGE-HAMLET OF MIRROR</b>           |                     |                     |                    |                |  |
| 00-1-42-06-400 SALES AND USER CHARGES             | 87,530.00           | 84,063.35           | -3,466.65          | 96.04%         |  |
| 00-1-42-06-900 TRANSFER FROM RESERVES             | 16,800.00           | 27,066.86           | 10,266.86          | 161.11%        | Manhole Aprons replacement (\$4,300), fund deficit (\$6,000)   |
| <b>Total: SANITARY SEWAGE-HAMLET OF MIRROR</b>    | <b>104,330.00</b>   | <b>111,130.21</b>   | <b>6,800.21</b>    | <b>106.52%</b> |  |
| <b>SANITARY SEWAGE-SYLVAN COMMUNAL</b>            |                     |                     |                    |                |  |
| 00-1-42-07-400 SALES & USER CHARGES               | 418,730.00          | 141,482.97          | -277,247.03        | 33.79%         | Connections Fees \$264,600, sale of sewer \$12,600 as a result of extending deadline to connect to service |
| 00-1-42-07-900 TRANSFER FROM RESERVES             | 9,190.00            | 38,635.27           | 29,445.27          | 420.41%        |  |
| <b>Total: SANITARY SEWAGE-SYLVAN COMMUNAL</b>     | <b>427,920.00</b>   | <b>180,118.24</b>   | <b>-247,801.76</b> | <b>42.09%</b>  |  |
| <b>SANITARY SEWAGE-WILDROSE INDUSTRIAL</b>        |                     |                     |                    |                |  |
| 00-1-42-08-900 TRANSFER FROM RESERVES             | 0.00                | 4,032.21            | 4,032.21           | 100.00%        |  |
| <b>Total: SANITARY SEWAGE-WILDROSE INDUSTRIAL</b> | <b>0.00</b>         | <b>4,032.21</b>     | <b>4,032.21</b>    | <b>100.00%</b> |  |
| <b>WASTE COLLECTION-MIRROR</b>                    |                     |                     |                    |                |  |
| 00-1-43-06-400 SALES & USER CHARGES               | 52,700.00           | 52,374.62           | -325.38            | 99.38%         |  |
| <b>Total: WASTE COLLECTION-MIRROR</b>             | <b>52,700.00</b>    | <b>52,374.62</b>    | <b>-325.38</b>     | <b>99.38%</b>  |  |
| <b>Total: ENVIRONMENTAL SERVICES</b>              | <b>1,570,240.00</b> | <b>2,125,596.03</b> | <b>555,356.03</b>  | <b>135.37%</b> |  |
| <b>PUBLIC HEALTH &amp; WELFARE</b>                |                     |                     |                    |                |  |
| <b>FAMILY &amp; COMMUNITY SUPPORT</b>             |                     |                     |                    |                |  |
| 00-1-51-00-840 PROVINCIAL CONDITIONAL GRANT       | 303,650.00          | 367,628.12          | 63,978.12          | 121.07%        | 2019 Surplus grant funds   |
| <b>Total: FAMILY &amp; COMMUNITY SUPPORT</b>      | <b>303,650.00</b>   | <b>367,628.12</b>   | <b>63,978.12</b>   | <b>121.07%</b> |  |
| <b>CEMETERIES</b>                                 |                     |                     |                    |                |  |
| 00-1-56-00-400 SALES AND USER CHARGES             | 2,000.00            | 1,860.00            | -140.00            | 93.00%         | Lower than anticipated sales   |
| <b>Total: CEMETERIES</b>                          | <b>2,000.00</b>     | <b>1,860.00</b>     | <b>-140.00</b>     | <b>93.00%</b>  |  |
| <b>Total: PUBLIC HEALTH &amp; WELFARE</b>         | <b>305,650.00</b>   | <b>369,488.12</b>   | <b>63,838.12</b>   | <b>120.89%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date      | Difference       | % Budget       | Description of Difference   |
|--|-------------------|-------------------|------------------|----------------|---|
| <b>ENVIRONMENTAL DEVELOPMENT</b>             |                   |                   |                  |                |   |
| <b>PLANNING AND DEVELOPMENT</b>              |                   |                   |                  |                |   |
| 00-1-61-00-400 SALES & USER CHARGES          | 41,000.00         | 28,695.89         | -12,304.11       | 69.99%         | Resignation fees \$5,000, Subdivision Application fees \$7,700                                    |
| 00-1-61-00-526 DEVELOPMENT PERMITS           | 50,000.00         | 42,250.00         | -7,750.00        | 84.50%         | Lower than anticipated development permits issued   |
| 00-1-61-00-840 PROVINCIAL CONDITIONAL GRANT  | 40,000.00         | 23,612.61         | -16,387.39       | 59.03%         | ACP Grant - Sylvan Lake IDP   |
| 00-1-61-00-850 LOCAL GOVERNMENT TRANSFERS    | 8,750.00          | 16,878.12         | 8,128.12         | 192.89%        | Sylvan Lake IDP   |
| 00-1-61-00-900 TRANSFER FROM RESERVES        | 20,000.00         | 0.00              | -20,000.00       | 0.00%          | Engineering contingency \$15,000, Area Structure Plans \$5,000 not utilized                       |
| 00-1-61-00-990 DEVELOPMENT LEVIES - OTHER    | 87,500.00         | 155,193.91        | 67,693.91        | 177.36%        | Collected \$57,700 Funds in Lieu of Reserve, \$77,500 DeGraff's, \$20,000 Road Development Levies |
| <b>Total: PLANNING AND DEVELOPMENT</b>       | <b>247,250.00</b> | <b>266,630.53</b> | <b>19,380.53</b> | <b>107.84%</b> |   |
| <b>LAND &amp; DEVELOPMENT</b>                |                   |                   |                  |                |   |
| 00-1-66-00-400 SALES AND USER CHARGES        | 0.00              | 13,500.00         | 13,500.00        | 100.00%        | Road Allowance \$10,000, Land Sale Mirror \$3,500   |
| <b>Total: LAND &amp; DEVELOPMENT</b>         | <b>0.00</b>       | <b>13,500.00</b>  | <b>13,500.00</b> | <b>100.00%</b> |   |
| <b>Total: ENVIRONMENTAL DEVELOPMENT</b>      | <b>247,250.00</b> | <b>280,130.53</b> | <b>32,880.53</b> | <b>113.30%</b> |   |
| <b>AGRICULTURAL SERVICES</b>                 |                   |                   |                  |                |   |
| 00-1-62-00-340 SALES TO OTHER GOVERNMENT     | 13,000.00         | 16,406.52         | 3,406.52         | 126.20%        | Higher than anticipated sales Plastics Recycling Program  |
| 00-1-62-00-400 SALES AND USER CHARGES        | 15,860.00         | 31,558.54         | 15,698.54        | 198.98%        | Sale of Herbicides (\$6,100), Sale of Strychnine (\$11,700), Weed Notice Work \$1,900             |
| 00-1-62-00-418 INTERNAL SALES & USER CHARGES | 1,000.00          | 0.00              | -1,000.00        | 0.00%          |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date        | Difference          | % Budget       | Description of Difference  |
|--|-------------------|---------------------|---------------------|----------------|--|
| 00-1-62-00-560 RENTAL INCOME                     | 1,000.00          | 1,700.00            | 700.00              | 170.00%        |  |
| 00-1-62-00-590 OTHER INCOME                      | 20,000.00         | 11,290.20           | -8,709.80           | 56.45%         | ALUS Program discontinued in 2020  |
| 00-1-62-00-840 PROVINCIAL CONDITIONAL GRANT      | 122,320.00        | 123,907.21          | 1,587.21            | 101.30%        |  |
| 00-1-62-00-875 GAIN ON SALE OF ASSETS            | 0.00              | 27,750.00           | 27,750.00           | 100.00%        |  |
| <b>Total: AGRICULTURAL SERVICES</b>              | <b>173,180.00</b> | <b>212,612.47</b>   | <b>39,432.47</b>    | <b>122.77%</b> |  |
| <b>ENVIRONMENTAL SERVICE</b>                     |                   |                     |                     |                |  |
| 00-1-63-00-840 PROVINCIAL GOVERNMENT TRANSFER    | 58,000.00         | 60,000.00           | 2,000.00            | 103.45%        |  |
| <b>Total: ENVIRONMENTAL SERVICE</b>              | <b>58,000.00</b>  | <b>60,000.00</b>    | <b>2,000.00</b>     | <b>103.45%</b> |  |
| <b>RECREATION &amp; CULTURAL SERVICES</b>        |                   |                     |                     |                |  |
| <b>RECREATION PROGRAMS</b>                       |                   |                     |                     |                |  |
| 00-1-72-00-590 OTHER INCOME                      | 1,570.00          | 2,057.14            | 487.14              | 131.03%        |  |
| 00-1-72-00-850 LOCAL GOVERNMENT GRANTS           | 35,870.00         | 35,870.00           | 0.00                | 100.00%        |  |
| 00-1-72-00-870 CONTRIBUTED ASSETS                | 0.00              | 166,220.00          | 166,220.00          | 100.00%        | Municipal Reserves Milton Area, Playground, trail and land improvements Burbank Heights  |
| 00-1-72-00-900 TRANSFER FROM RESERVES            | 482,590.00        | 1,872,269.65        | 1,389,679.65        | 387.96%        | Projects funded - Gull Lake Stabilization \$35,750, Alix Arena \$12,000, Haynes Hall \$250,000, Tees Outdoor Rink \$20,850, Mirror Dog Park \$9,000, Blackfalds Multiplex Expansion \$1,195,500, Eckville Payground \$50,000, Eckville Library floors \$5,600, Eckville Community Centre \$106,700, Lacombe Capital \$78,100, Lacombe Performing Arts \$70,500, Sylvan Lake Recreation Facilities Operating Costs \$25,000 |
| <b>Total: RECREATION &amp; CULTURAL SERVICES</b> | <b>520,030.00</b> | <b>2,076,416.79</b> | <b>1,556,386.79</b> | <b>399.29%</b> |  |





## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget               | Year to Date         | Difference         | % Budget       | Description of Difference                |
|--|----------------------|----------------------|--------------------|----------------|--|
| <b>REQUISITIONS COLLECTED</b>                    |                      |                      |                    |                |  |
| <b>EDUCATION TAX &amp; GRANTS IN LIEU</b>        |                      |                      |                    |                |  |
| 00-1-81-20-111 TAXES - RESIDENTIAL               | 4,711,060.00         | 4,709,038.05         | -2,021.95          | 99.96%         |  |
| 00-1-81-20-112 TAXES - COMMERCIAL                | 400,330.00           | 399,671.88           | -658.12            | 99.84%         |  |
| 00-1-81-20-113 TAXES - INDUSTRIAL                | 1,139,990.00         | 1,133,853.53         | -6,136.47          | 99.46%         |  |
| 00-1-81-20-114 TAXES - FARMLAND                  | 321,000.00           | 322,114.10           | 1,114.10           | 100.35%        |  |
| 00-1-81-20-116 TAXES - INDUSTRIAL DIP            | 2,351,390.00         | 2,336,161.13         | -15,228.87         | 99.35%         |  |
| 00-1-81-20-120 TAXES - FARMLAND DIP              | 790.00               | 787.93               | -2.07              | 99.74%         |  |
| 00-1-81-20-122 TAXES - RAILWAY                   | 146,550.00           | 146,547.10           | -2.90              | 100.00%        |  |
| 00-1-81-20-191 TAXES - ELECTRIC POWER/TELECOM    | 331,950.00           | 331,952.70           | 2.70               | 100.00%        |  |
| 00-1-81-20-192 TAXES - PIPELINE/WELLS            | 2,083,650.00         | 2,082,790.61         | -859.39            | 99.96%         |  |
| 00-1-81-20-193 TAXES-CABLE VISION                | 3,180.00             | 3,183.83             | 3.83               | 100.12%        |  |
| 00-1-81-20-230 GRANTS IN LIEU - FEDERAL          | 49,130.00            | 48,018.68            | -1,111.32          | 97.74%         |  |
| 00-1-81-20-992 TAX UNDER/OVER LEVY               | 456,630.00           | 354,483.14           | -102,146.86        | 77.63%         | Change in Requisition rates due to Covid |
| <b>Total: EDUCATION TAX &amp; GRANTS IN LIEU</b> | <b>11,995,650.00</b> | <b>11,868,602.68</b> | <b>-127,047.32</b> | <b>98.94%</b>  |  |
| <b>SENIORS TAX &amp; GRANTS IN LIEU</b>          |                      |                      |                    |                |  |
| 00-1-81-22-111 RESIDENTIAL                       | 111,540.00           | 112,014.98           | 474.98             | 100.43%        |  |
| 00-1-81-22-112 COMMERCIAL                        | 6,780.00             | 6,773.54             | -6.46              | 99.90%         |  |
| 00-1-81-22-113 INDUSTRIAL                        | 19,320.00            | 19,216.29            | -103.71            | 99.46%         |  |
| 00-1-81-22-114 FARMLAND                          | 7,640.00             | 7,663.48             | 23.48              | 100.31%        |  |
| 00-1-81-22-115 MACHINERY & EQUIPMENT             | 1,230.00             | 1,182.06             | -47.94             | 96.10%         |  |
| 00-1-81-22-116 TAXES - INDUSTRIAL DIP            | 39,850.00            | 39,592.90            | -257.10            | 99.35%         |  |
| 00-1-81-22-117 TAXES - MACHINERY & EQUIPMENT DIP | 171,030.00           | 171,635.21           | 605.21             | 100.35%        |  |
| 00-1-81-22-120 FARMLAND DIP                      | 20.00                | 19.14                | -0.86              | 95.70%         |  |
| 00-1-81-22-122 RAILWAY                           | 2,480.00             | 2,483.64             | 3.64               | 100.15%        |  |
| 00-1-81-22-191 ELECTRIC POWER/TELECOM            | 12,130.00            | 12,133.37            | 3.37               | 100.03%        |  |
| 00-1-81-22-192 PIPELINES/WELLS                   | 35,310.00            | 35,298.63            | -11.37             | 99.97%         |  |
| 00-1-81-22-193 CABLE VISION                      | 50.00                | 53.95                | 3.95               | 107.90%        |  |
| 00-1-81-22-230 FEDERAL GRANTS IN LIEU            | 860.00               | 829.80               | -30.20             | 96.49%         |  |
| 00-1-81-22-992 TAX UNDER/OVER LEVY               | 0.00                 | -657.99              | -657.99            | 100.00%        |  |
| <b>Total: SENIORS TAX &amp; GRANTS IN LIEU</b>   | <b>408,240.00</b>    | <b>408,239.00</b>    | <b>-1.00</b>       | <b>100.00%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget        | Year to Date  | Difference   | % Budget | Description of Difference |
|--|---------------|---------------|--------------|----------|---------------------------|
| <b>DESIGNATED INDUSTRIAL PROPERTIES</b>          |               |               |              |          |                           |
| 00-1-81-24-116 TAXES - INDUSTRIAL DIP            | 49,240.00     | 49,087.01     | -152.99      | 99.69%   |                           |
| 00-1-81-24-117 TAXES - MACHINERY & EQUIPMENT DIP | 212,050.00    | 212,794.28    | 744.28       | 100.35%  |                           |
| 00-1-81-24-120 TAXES - FARMLAND DIP              | 20.00         | 23.73         | 3.73         | 118.65%  |                           |
| 00-1-81-24-122 - RAILWAY DIP                     | 3,080.00      | 3,079.23      | -0.77        | 99.98%   |                           |
| 00-1-81-24-191 ELECTRIC POWER/TELECOM            | 15,040.00     | 15,043.03     | 3.03         | 100.02%  |                           |
| 00-1-81-24-192 PIPELINES/WELLS                   | 43,780.00     | 43,763.41     | -16.59       | 99.96%   |                           |
| 00-1-81-24-193 CABLE VISION                      | 70.00         | 66.90         | -3.10        | 95.57%   |                           |
| <b>Total: DESIGNATED INDUSTRIAL PROPERTIES</b>   | 323,280.00    | 323,857.59    | 577.59       | 100.18%  |                           |
| <b>Total: REQUISITIONS COLLECTED</b>             | 12,727,170.00 | 12,600,699.27 | -126,470.73  | 99.01%   |                           |
| <b>Total: REVENUE</b>                            | 68,306,860.00 | 69,486,130.72 | 1,179,270.72 | 101.73%  |                           |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget       | Description of Difference   |
|---|---------------------|---------------------|--------------------|----------------|---|
| <b>EXPENSES</b>                             |                     |                     |                    |                |   |
| <b>GENERAL GOVERNMENT SERVICES</b>          |                     |                     |                    |                |   |
| 00-2-10-00-750 TRANSFER TO OTHER GOVERNMENT | 516,620.00          | 517,171.47          | 551.47             | 100.11%        |   |
| 00-2-10-00-763 PROVISION FOR ALLOWANCES     | 0.00                | 881,660.32          | 881,660.32         | 100.00%        | Uncollectible Taxes   |
| 00-2-10-00-764 TRANSFER TO RESERVES         | 1,516,510.00        | 1,458,061.80        | -58,448.20         | 96.15%         | Community Aggregate \$214,600, MSI Reallocation (\$287,600), Tax Sale Surplus \$14,300 deferred from 2019 |
| 00-2-10-00-765 WRITE OFF UNCOLLECTIBLES     | 0.00                | 91,735.36           | 91,735.36          | 100.00%        | Write offs approved in 2020   |
| <b>Total: GENERAL GOVERNMENT</b>            | <b>2,033,130.00</b> | <b>2,948,628.95</b> | <b>915,498.95</b>  | <b>145.03%</b> |   |
| <b>LEGISLATIVE COUNCIL</b>                  |                     |                     |                    |                |   |
| 00-2-11-00-130 EMPLOYER CONTRIBUTIONS       | 46,550.00           | 41,761.09           | -4,788.91          | 89.71%         |   |
| 00-2-11-00-132 EMPLOYER CONTRIBUTIONS       | 990.00              | 188.20              | -801.80            | 19.01%         |   |
| 00-2-11-00-140 PROFESSIONAL DEVELOPMENT     | 2,100.00            | 550.00              | -1,550.00          | 26.19%         |   |
| 00-2-11-00-141 CONVENTION REGISTRATION      | 23,520.00           | 3,095.94            | -20,424.06         | 13.16%         | Limited conventions due to pandemic   |
| 00-2-11-00-151 ELECTED OFFICIALS FEES       | 517,240.00          | 387,739.24          | -129,500.76        | 74.96%         | Allowance for additional days not utilized  |
| 00-2-11-00-159 CONVENTION EXPENSE           | 25,510.00           | 0.00                | -25,510.00         | 0.00%          | No attendance at conventions due to pandemic  |
| 00-2-11-00-210 GENERAL SERVICES             | 11,400.00           | 3,538.56            | -7,861.44          | 31.04%         | Advertising (\$7,00), Community fundraising events (\$2,600), Stakeholder meeting (\$4,600)               |
| 00-2-11-00-211 TRAVEL & SUBSISTENCE         | 37,460.00           | 16,699.31           | -20,760.69         | 44.58%         | No convention travel expenses   |
| 00-2-11-00-510 GOODS & SUPPLIES             | 6,360.00            | 2,225.85            | -4,134.15          | 35.00%         | Intermunicipal meetings, lower than anticipated direct purchases  |
| 00-2-11-00-520 EQUIPMENT & FURNITURE        | 1,100.00            | 0.00                | -1,100.00          | 0.00%          | Allowance for iPad Replacement  |
| <b>Total: LEGISLATIVE COUNCIL</b>           | <b>672,230.00</b>   | <b>455,798.19</b>   | <b>-216,431.81</b> | <b>67.80%</b>  |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget              | Year to Date        | Difference       | % Budget       | Description of Difference   |
|--|---------------------|---------------------|------------------|----------------|---|
| <b>ADMINISTRATIVE SERVICES</b>               |                     |                     |                  |                |   |
| 00-2-12-00-110 SALARIES & WAGES              | 1,880,750.00        | 1,919,246.04        | 38,496.04        | 102.05%        | Staffing turnover and transitions   |
| 00-2-12-00-130 EMPLOYER CONTRIBUTIONS        | 340,350.00          | 337,041.81          | -3,308.19        | 99.03%         |   |
| 00-2-12-00-132 EMPLOYER CONTRIBUTIONS        | 45,000.00           | -19,195.31          | -64,195.31       | -42.66%        | Correction to prior year MuniSERP expense entries. Transferred funds to Operating Reserve for market fluctuations         |
| 00-2-12-00-140 PROFESSIONAL DEVELOPMENT FEES | 33,570.00           | 20,352.58           | -13,217.42       | 60.63%         |   |
| 00-2-12-00-210 GENERAL SERVICES              | 99,310.00           | 73,797.68           | -25,512.32       | 74.31%         | Printing (\$21,600), Telephone (\$1,500), Postage (\$2,200)- County News  |
| 00-2-12-00-211 TRAVEL & SUBSISTENCE          | 29,860.00           | 5,582.94            | -24,277.06       | 18.70%         | Limited attendance at conventions   |
| 00-2-12-00-250 CONTRACT SERVICES             | 234,620.00          | 102,328.72          | -132,291.28      | 43.61%         | Legal (\$46,500), Facility Repair and Maintenance (\$22,000), Audit (\$9,300), Reserve Review deferred to 2021 (\$50,000) |
| 00-2-12-00-270 LICENSES, PERMITS, INSURANCE  | 11,970.00           | 13,293.19           | 1,323.19         | 111.05%        |   |
| 00-2-12-00-510 SUPPLIES                      | 27,750.00           | 19,800.79           | -7,949.21        | 71.35%         | Administrative Supplies (\$11,600), Janitorial Supplies \$3,100, IT Supplies \$600  |
| 00-2-12-00-520 EQUIPMENT & FURNITURE         | 15,350.00           | 14,306.93           | -1,043.07        | 93.20%         | IT Purchases (\$6,600), Administrative Furniture(\$2,000), Pandemic Purchases \$7,700                                     |
| 00-2-12-00-530 CONSTRUCTION & MTNCE SUPPLIES | 7,500.00            | 3,797.44            | -3,702.56        | 50.63%         | Lower than anticipated purchases  |
| 00-2-12-00-540 UTILITIES                     | 67,320.00           | 62,011.40           | -5,308.60        | 92.11%         |   |
| 00-2-12-00-750 TRANSFER TO OTHER GOVERNMENT  | 1,000.00            | 113.20              | -886.80          | 11.32%         | Land Titles   |
| 00-2-12-00-764 TRANSFER TO RESERVES          | 0.00                | 45,000.00           | 45,000.00        | 100.00%        | MuniSERP Market fluctuations  |
| 00-2-12-00-815 AMORTIZATION EXPENSE          | 0.00                | 279,957.20          | 279,957.20       | 100.00%        |   |
| 00-2-12-00-820 LOSS ON DISPOSAL OF ASSETS    | 0.00                | 3,211.91            | 3,211.91         | 100.00%        |   |
| <b>Total: ADMINISTRATIVE SERVICES</b>        | <b>2,794,350.00</b> | <b>2,880,646.52</b> | <b>86,296.52</b> | <b>103.09%</b> |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date      | Difference        | % Budget      | Description of Difference  |
|--|-------------------|-------------------|-------------------|---------------|--|
| <b>ASSESSMENT SERVICES</b>                   |                   |                   |                   |               |  |
| 00-2-16-00-110 SALARIES & WAGES              | 403,400.00        | 396,740.69        | -6,659.31         | 98.35%        |  |
| 00-2-16-00-130 EMPLOYER CONTRIBUTIONS        | 47,990.00         | 48,084.65         | 94.65             | 100.20%       |  |
| 00-2-16-00-132 EMPLOYER CONTRIBUTIONS        | 0.00              | -400.29           | -400.29           | 100.00%       |  |
| 00-2-16-00-140 PROFESSIONAL DEVELOPMENT FEES | 6,810.00          | 695.00            | -6,115.00         | 10.21%        | Cancellation of conventions  |
| 00-2-16-00-150 ASSESSMENT REVIEW BOARD       | 15,740.00         | 2,557.75          | -13,182.25        | 16.25%        | Minimal Training attended by SDAB board members  |
| 00-2-16-00-210 GENERAL SERVICES              | 12,120.00         | 9,292.45          | -2,827.55         | 76.67%        | Advertising (\$1,800), Telephone & Communication (\$800)   |
| 00-2-16-00-211 TRAVEL & SUBSISTENCE          | 13,420.00         | 1,423.83          | -11,996.17        | 10.61%        | No attendance at conferences   |
| 00-2-16-00-250 CONTRACT SERVICES             | 62,630.00         | 24,452.08         | -38,177.92        | 39.04%        | Legal Fees (\$30,400), Repair and Maintenance of Equipment (\$4,300), Software Licensing (\$3,400) |
| 00-2-16-00-270 LICENCES, PERMITS, INSURANCE  | 400.00            | 517.06            | 117.06            | 129.27%       |  |
| 00-2-16-00-510 SUPPLIES                      | 4,420.00          | 2,735.17          | -1,684.83         | 61.88%        |  |
| 00-2-16-00-520 EQUIPMENT & FURNITURE         | 1,440.00          | 479.00            | -961.00           | 33.26%        |  |
| 00-2-16-00-521 FUEL and LUBE                 | 5,120.00          | 2,317.43          | -2,802.57         | 45.26%        | Overestimated fuel consumption   |
| 00-2-16-00-523 PARTS, BATTERIES, STEEL       | 1,000.00          | 1,041.51          | 41.51             | 104.15%       |  |
| 00-2-16-00-750 TRANSFER TO OTHER GOVERNMENT  | 1,620.00          | 2,947.00          | 1,327.00          | 181.91%       | Land Title Services  |
| 00-2-16-00-764 TRANSFER TO RESERVES          | 8,980.00          | 8,980.00          | 0.00              | 100.00%       |  |
| 00-2-16-00-815 AMORTIZATION                  | 0.00              | 4,482.36          | 4,482.36          | 0.00%         |  |
| <b>Total: ASSESSMENT SERVICES</b>            | <b>585,090.00</b> | <b>506,345.69</b> | <b>-78,744.31</b> | <b>86.54%</b> |  |
| <b>COMMON SERVICES</b>                       |                   |                   |                   |               |  |
| 00-2-18-00-130 EMPLOYER CONTRIBUTIONS        | -33,940.00        | 0.00              | 33,940.00         | 0.00%         | Extended Benefit rebate costed through departments   |
| 00-2-18-00-131 HEALTH SPENDING               | 84,000.00         | 83,579.09         | -420.91           | 99.50%        |  |
| 00-2-18-00-132 EMPLOYER CONTRIBUTIONS        | 10,000.00         | 0.00              | -10,000.00        | 0.00%         | Actual Pension buybacks costed in departments  |
| 00-2-18-00-136 WORKER'S COMPENSATION         | 187,520.00        | 154,626.18        | -32,893.82        | 82.46%        | Partners in Injury Reduction Rebate  |
| 00-2-18-00-210 GENERAL SERVICES              | 46,830.00         | 46,464.94         | -365.06           | 99.22%        |  |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget       | Description of Difference  |
|---|---------------------|---------------------|--------------------|----------------|--|
| 00-2-18-00-250 CONTRACT SERVICES            | 446,110.00          | 284,051.42          | -162,058.58        | 63.67%         | HR Initiatives (\$15,800), IT Software Licensing & Support (\$71,500) - result of prepaids, Asset Management Plan (\$62,500) deferred to 2021, Pocket Brochures (\$1,000), Innovation Initiative deferred (\$10,000), Working alone App (\$2,800) Records Management \$1,000, IT Data Purchasing (\$2,000) |
| 00-2-18-00-270 LICENCES, PERMITS, INSURANCE | 113,460.00          | 103,798.37          | -9,661.63          | 91.48%         | RiskPro rebate   |
| 00-2-18-00-510 SUPPLIES                     | 2,780.00            | 2,079.83            | -700.17            | 74.81%         |  |
| 00-2-18-00-519 PUBLIC RELATIONS SUPPLIES    | 52,360.00           | 23,134.39           | -29,225.61         | 44.18%         | Discretionary Allowance (\$10,000), Monumental signs (\$3,700), Staff & Council Functions (\$4,400), Promotional Items(\$6,000), Misc Supplies (\$5,000)   |
| 00-2-18-00-520 EQUIPMENT & FURNITURE        | 29,500.00           | 34,519.65           | 5,019.65           | 117.02%        | Higher purchases related to pandemic   |
| 00-2-18-00-750 TRANSFER TO OTHER GOVT       | 23,200.00           | 22,089.99           | -1,110.01          | 95.22%         |  |
| 00-2-18-00-762 TRANSFER TO CAPITAL          | 15,000.00           | 15,227.62           | 227.62             | 101.52%        |  |
| 00-2-18-00-764 TRANSFER TO RESERVES         | 53,840.00           | 68,258.11           | 14,418.11          | 126.78%        | Unexpended IT Purchases  |
| 00-2-18-00-770 TRANSFER TO ORGANIZATIONS    | 6,000.00            | 4,400.00            | -1,600.00          | 73.33%         |  |
| 00-2-18-00-810 BANK CHARGES & INTEREST      | 4,610.00            | 2,273.80            | -2,336.20          | 49.32%         |  |
| <b>Total: COMMON SERVICES</b>               | <b>1,041,270.00</b> | <b>844,503.39</b>   | <b>-196,766.61</b> | <b>81.10%</b>  |  |
| <b>Total: GENERAL GOVERNMENT SERVICES</b>   | <b>7,126,070.00</b> | <b>7,635,922.74</b> | <b>509,852.74</b>  | <b>107.15%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget      | Description of Difference  |
|---|---------------------|---------------------|--------------------|---------------|--|
| <b>PROTECTIVE SERVICES</b>                    |                     |                     |                    |               |  |
| <b>PEACE OFFICER SERVICES</b>                 |                     |                     |                    |               |  |
| 00-2-21-00-110 SALARIES & WAGES               | 492,060.00          | 494,106.47          | 2,046.47           | 100.42%       |  |
| 00-2-21-00-130 EMPLOYER CONTRIBUTIONS         | 94,970.00           | 98,398.54           | 3,428.54           | 103.61%       |  |
| 00-2-21-00-132 EMPLOYER CONTRIBUTIONS         | 0.00                | -588.34             | -588.34            | 100.00%       |  |
| 00-2-21-00-140 PROFESSIONAL DEVELOPMENT FEES  | 12,650.00           | 6,147.83            | -6,502.17          | 48.60%        |  |
| 00-2-21-00-210 GENERAL SERVICES               | 15,150.00           | 8,763.72            | -6,386.28          | 57.85%        | Public Information & Education (\$6,620), Telephone & Communication \$1,800, Advertising & Printing (\$1,300)  |
| 00-2-21-00-211 TRAVEL & SUBSISTENCE           | 18,910.00           | 3,719.16            | -15,190.84         | 19.67%        | No conference travel due to pandemic   |
| 00-2-21-00-250 CONTRACT SERVICES              | 101,520.00          | 70,301.29           | -31,218.71         | 69.25%        | Road Use Permitting (\$27,500) Equipment Repair and Maintenance (\$4,800), IT Licensing \$700  |
| 00-2-21-00-270 LICENSE & INSURANCE            | 5,210.00            | 3,621.77            | -1,588.23          | 69.52%        | Overestimated costs  |
| 00-2-21-00-510 GOODS & SUPPLIES               | 13,020.00           | 2,746.94            | -10,273.06         | 21.10%        | Public Information & Education (\$4,500) includes Commercial vehicle inspection stop check and farm vehicle safety check, SRO program expenses (\$5,000), administrative supplies(\$700) |
| 00-2-21-00-512 CLOTHING                       | 7,500.00            | 7,804.39            | 304.39             | 104.06%       |  |
| 00-2-21-00-520 EQUIPMENT & FURNITURE          | 11,500.00           | 10,089.16           | -1,410.84          | 87.73%        |  |
| 00-2-21-00-521 FUEL and LUBE                  | 34,600.00           | 25,957.88           | -8,642.12          | 75.02%        | Lower fuel prices  |
| 00-2-21-00-522 TIRES                          | 5,460.00            | 1,281.52            | -4,178.48          | 23.47%        |  |
| 00-2-21-00-523 PARTS, BATTERIES, STEEL        | 7,800.00            | 5,200.42            | -2,599.58          | 66.67%        |  |
| 00-2-21-00-750 TRANSFERS TO OTHER GOVERNMENTS | 469,340.00          | 387,245.25          | -82,094.75         | 82.51%        | Termination of Enhanced Policing agreement   |
| 00-2-21-00-764 TRANSFER TO RESERVES           | 81,200.00           | 81,200.00           | 0.00               | 100.00%       |  |
| 00-2-21-00-770 TRANSFER TO ORGANIZATIONS      | 8,000.00            | 1,000.00            | -7,000.00          | 12.50%        | No Special projects/capital grants funded  |
| 00-2-21-00-815 AMORTIZATION EXPENSE           | 0.00                | 46,789.97           | 46,789.97          | 100.00%       |  |
| <b>Total: PEACE OFFICER SERVICES</b>          | <b>1,378,890.00</b> | <b>1,253,785.97</b> | <b>-125,104.03</b> | <b>90.93%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget     | Year to Date | Difference | % Budget | Description of Difference   |
|--|------------|--------------|------------|----------|---|
| <b>FIRE PROTECTION</b>                       |            |              |            |          |   |
| 00-2-23-00-110 SALARIES AND WAGES            | 138,090.00 | 140,012.38   | 1,922.38   | 101.39%  |   |
| 00-2-23-00-118 FIRE DEPT REMUNERATION        | 311,320.00 | 254,068.27   | -57,251.73 | 81.61%   | Amount of Fire calls fluctuate annually affecting honorariums paid out  |
| 00-2-23-00-130 EMPLOYER CONTRIBUTIONS        | 27,180.00  | 27,018.93    | -161.07    | 99.41%   |   |
| 00-2-23-00-132 EMPLOYER CONTRIBUTIONS        | 4,000.00   | 2,618.85     | -1,381.15  | 65.47%   |   |
| 00-2-23-00-140 PROFESSIONAL DEVELOPMENT FEES | 72,880.00  | 35,926.36    | -36,953.64 | 49.30%   | Urban Fire Department Training (\$31,200), County administration training (\$5,700)   |
| 00-2-23-00-210 GENERAL SERVICES              | 27,100.00  | 29,371.25    | 2,271.25   | 108.38%  |   |
| 00-2-23-00-211 TRAVEL & SUBSISTENCE          | 7,000.00   | 280.74       | -6,719.26  | 4.01%    |   |
| 00-2-23-00-250 CONTRACT SERVICES             | 165,370.00 | 89,745.51    | -75,624.49 | 54.27%   | Urban Fire Department Equipment Maintenance (\$65,300), Hired Equipment (\$2,200), Hazardous Material Disposal (\$4,100), Pre-Employment Testing (\$4,700), Equipment Maintenance \$700 |
| 00-2-23-00-270 LICENCES & INSURANCE          | 36,470.00  | 39,707.63    | 3,237.63   | 108.88%  |   |
| 00-2-23-00-510 GOODS & SUPPLIES              | 17,000.00  | 11,403.20    | -5,596.80  | 67.08%   | Allowance for consumable purchases underspent   |
| 00-2-23-00-512 CLOTHING                      | 4,000.00   | 4,001.74     | 1.74       | 100.04%  |   |
| 00-2-23-00-520 GOODS, SUPPLIES AND EQUIPMENT | 156,530.00 | 96,188.90    | -60,341.10 | 61.45%   | Alix Fire Department (\$11,000), Bentley Fire Department (\$3,100), Clive (\$13,800), Eckville Fire Department (\$6,100), Lacombe Fire Department (\$13,800), Fire General (\$12,500)   |
| 00-2-23-00-521 FUEL and LUBE                 | 26,920.00  | 12,080.31    | -14,839.69 | 44.87%   | Lower Fuel prices   |
| 00-2-23-00-523 PARTS                         | 15,100.00  | 9,416.65     | -5,683.35  | 62.36%   |   |
| 00-2-23-00-540 UTILITIES                     | 980.00     | 971.70       | -8.30      | 99.15%   |   |





## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget              | Year to Date        | Difference        | % Budget      | Description of Difference  |
|--|---------------------|---------------------|-------------------|---------------|--|
| 00-2-23-00-750 TRANSFERS TO OTHER GOVERNMENT | 283,310.00          | 237,866.62          | -45,443.38        | 83.96%        | Fire Department operating expenses - Alix Fire Department (\$4,800), Bentley Fire Department \$9,200, Blackfalds Fire Department (\$15,800) Hourly call out charges, Clive Fire Department (\$400), Eckville Fire Department \$6,300, Lacombe Fire Department (\$34,700), Fire Agreements (\$3,900), Dispatch Services (\$3,400), Shared Fire Deficits \$2,200 |
| 00-2-23-00-762 TRANSFER TO CAPITAL           | 0.00                | 6,306.00            | 6,306.00          | 100.00%       | Internal costs relating to capital equipment   |
| 00-2-23-00-764 TRANSFER TO RESERVES          | 583,390.00          | 548,230.08          | -35,159.92        | 93.97%        | Shared Fire Fund Operating Surplus   |
| 00-2-23-00-815 AMORTIZATION EXPENSE          | 0.00                | 312,488.07          | 312,488.07        | 100.00%       |  |
| <b>Total: FIRE PROTECTION</b>                | <b>1,876,640.00</b> | <b>1,857,703.19</b> | <b>-18,936.81</b> | <b>98.99%</b> |  |
| <b>EMERGENCY MANAGEMENT</b>                  |                     |                     |                   |               |  |
| 00-2-24-00-110 SALARIES & WAGES              | 33,740.00           | 33,340.00           | -400.00           | 98.81%        |  |
| 00-2-24-00-130 EMPLOYER CONTRIBUTIONS        | 6,450.00            | 6,674.18            | 224.18            | 103.48%       |  |
| 00-2-24-00-140 PROFESSIONAL DEVELOPMENT      | 6,000.00            | 1,580.48            | -4,419.52         | 26.34%        | Training courses not taken as anticipated  |
| 00-2-24-00-210 GENERAL SERVICES              | 2,670.00            | 2,857.00            | 187.00            | 107.00%       |  |
| 00-2-24-00-211 TRAVEL & SUBSISTENCE          | 7,220.00            | 1,297.98            | -5,922.02         | 17.98%        | Under expended due to not attending training courses   |
| 00-2-24-00-250 CONTRACT SERVICES             | 5,000.00            | 0.00                | -5,000.00         | 0.00%         | No Emergency Response Plan Training  |
| 00-2-24-00-510 MATERIALS, GOODS & SUPPLIES   | 2,860.00            | 729.52              | -2,130.48         | 25.51%        |  |
| 00-2-24-00-521 FUEL & LUBE                   | 1,200.00            | 1,200.00            | 0.00              | 100.00%       |  |
| 00-2-24-00-750 TRANSFER TO OTHER GOVERNMENT  | 5,500.00            | 5,500.00            | 0.00              | 100.00%       |  |
| <b>Total: EMERGENCY MANAGEMENT</b>           | <b>70,640.00</b>    | <b>53,179.16</b>    | <b>-17,460.84</b> | <b>75.28%</b> |  |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget      | Description of Difference  |
|---|---------------------|---------------------|--------------------|---------------|--|
| <b>ANIMAL CONTROL SERVICES</b>                |                     |                     |                    |               |  |
| 00-2-26-00-250 CONTRACT SERVICES              | 23,600.00           | 20,419.42           | -3,180.58          | 86.52%        | Monthly patrols lower than anticipated   |
| 00-2-26-00-510 GOODS & SUPPLIES (DOG CONTROL) | 300.00              | 0.00                | -300.00            | 0.00%         |  |
| <b>Total: ANIMAL CONTROL SERVICES</b>         | <b>23,900.00</b>    | <b>20,419.42</b>    | <b>-3,480.58</b>   | <b>85.44%</b> |  |
| <b>SAFETY SERVICES</b>                        |                     |                     |                    |               |  |
| 00-2-27-00-110 SALARIES & WAGES               | 91,950.00           | 93,785.14           | 1,835.14           | 102.00%       |  |
| 00-2-27-00-130 EMPLOYER CONTRIBUTIONS         | 19,240.00           | 19,199.50           | -40.50             | 99.79%        |  |
| 00-2-27-00-132 EMPLOYER CONTRIBUTIONS         | 0.00                | -112.93             | -112.93            | 100.00%       |  |
| 00-2-27-00-140 PROFESSIONAL DEVELOPMENT FEES  | 4,300.00            | 2,129.50            | -2,170.50          | 49.52%        | No Conferences   |
| 00-2-27-00-210 GENERAL SERVICES               | 4,980.00            | 5,165.85            | 185.85             | 103.73%       |  |
| 00-2-27-00-211 TRAVEL & SUBSISTENCE           | 1,500.00            | 1,459.81            | -40.19             | 97.32%        |  |
| 00-2-27-00-250 CONTRACT SERVICES              | 26,000.00           | 7,551.09            | -18,448.91         | 29.04%        | Employee Wellness (\$1,000), Safety Training (\$17,100) - unable to complete due to Covid restrictions |
| 00-2-27-00-510 GOODS & SUPPLIES               | 28,450.00           | 27,253.36           | -1,196.64          | 95.79%        |  |
| 00-2-27-00-520 EQUIPMENT & FURNITURE          | 2,500.00            | 0.00                | -2,500.00          | 0.00%         |  |
| <b>Total: SAFETY SERVICES</b>                 | <b>178,920.00</b>   | <b>156,431.32</b>   | <b>-22,488.68</b>  | <b>87.43%</b> |  |
| <b>Total: PROTECTIVE SERVICES</b>             | <b>3,528,990.00</b> | <b>3,341,519.06</b> | <b>-187,470.94</b> | <b>94.69%</b> |  |
| <b>TRANSPORTATION SERVICES OPERATIONS</b>     |                     |                     |                    |               |  |
| 00-2-32-00-110 SALARIES & WAGES               | 6,018,860.00        | 5,868,202.43        | -150,657.57        | 97.50%        | Inclement weather in June resulted in reduced labour requirements                                      |
| 00-2-32-00-130 EMPLOYER CONTRIBUTIONS         | 866,280.00          | 888,952.92          | 22,672.92          | 102.62%       |  |
| 00-2-32-00-132 EMPLOYER CONTRIBUTIONS         | 9,500.00            | 18,139.99           | 8,639.99           | 190.95%       | Contributions during staff leaves - extended benefits and employer LAPP contributions                  |
| 00-2-32-00-140 PROFESSIONAL DEVELOPMENT FEES  | 34,000.00           | 5,512.14            | -28,487.86         | 16.21%        | Operations (\$21,000), Shop (\$7,500)  |
| 00-2-32-00-162 CAPITAL RECOVERY - LABOUR      | -1,657,020.00       | -1,689,228.44       | -32,208.44         | 101.94%       |  |
| 00-2-32-00-210 GENERAL SERVICES               | 58,460.00           | 43,336.61           | -15,123.39         | 74.13%        | Advertising (\$4,000), Equipment Rental (\$5,000), Telephone (\$5,500)                                 |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget       | Year to Date | Difference  | % Budget | Description of Difference   |
|--|--------------|--------------|-------------|----------|---|
| 00-2-32-00-211 TRAVEL & SUBSISTENCE    | 98,670.00    | 86,228.69    | -12,441.31  | 87.39%   | Cancellation of Conferences   |
| 00-2-32-00-250 CONTRACT SERVICES       | 780,970.00   | 677,296.16   | -103,673.84 | 86.72%   | Chip Seal (\$28,000), Engineering (\$11,600), Equipment Hiring (\$17,200), Legal (\$4,800), Railway Crossing Upgrades \$12,500, R&M Equipment (\$37,700), R&M Facility (\$4,300), R&M - Roads (\$20,600), Legal Survey (\$1,800), Utility & Pipeline Servicing (\$10,000) |
| 00-2-32-00-270 LICENCES, INSURANCE     | 108,630.00   | 123,628.93   | 14,998.93   | 113.81%  | Higher than anticipated insurance premiums  |
| 00-2-32-00-510 GOODS & SUPPLIES        | 136,640.00   | 130,822.53   | -5,817.47   | 95.74%   |   |
| 00-2-32-00-512 CLOTHING (SHOP)         | 18,000.00    | 18,056.71    | 56.71       | 100.32%  |   |
| 00-2-32-00-520 EQUIPMENT & FURNITURE   | 14,900.00    | 10,279.14    | -4,620.86   | 68.99%   |   |
| 00-2-32-00-521 FUEL, OIL, ANTIFREEZE   | 1,487,550.00 | 1,115,209.72 | -372,340.28 | 74.97%   | Lower fuel prices, inclement weather in June  |
| 00-2-32-00-522 TIRES                   | 100,130.00   | 100,481.20   | 351.20      | 100.35%  |   |
| 00-2-32-00-523 PARTS, BATTERIES, STEEL | 310,000.00   | 341,480.72   | 31,480.72   | 110.16%  | Offset by equipment R&M contract services   |
| 00-2-32-00-524 SHOP TOOLS & EQUIPMENT  | 46,110.00    | 34,006.13    | -12,103.87  | 73.75%   |   |
| 00-2-32-00-529 BRIDGE MATERIAL         | 299,000.00   | 395,363.69   | 96,363.69   | 132.23%  | Bridge Material Sales up \$180,000  |
| 00-2-32-00-530 MAINTENANCE SUPPLIES    | 757,300.00   | 731,332.69   | -25,967.31  | 96.57%   | Backsloping, crop damage (\$10,000), Dust Control (\$101,000), R&M Materials Roads \$2,800, Sand & Salt \$82,300 - New process uses crushing of rejected gravel material  |
| 00-2-32-00-534 SAND & GRAVEL           | 1,244,410.00 | 950,347.14   | -294,062.86 | 76.37%   |   |
| 00-2-32-00-536 FENCE MATERIALS         | 5,000.00     | 4,441.78     | -558.22     | 88.84%   |   |
| 00-2-32-00-537 CULVERTS                | 20,000.00    | 25,411.01    | 5,411.01    | 127.06%  |   |
| 00-2-32-00-538 BLADES                  | 175,990.00   | 177,521.78   | 1,531.78    | 100.87%  |   |
| 00-2-32-00-539 SIGNS                   | 55,000.00    | 48,430.14    | -6,569.86   | 88.05%   |   |
| 00-2-32-00-540 UTILITIES               | 175,870.00   | 181,114.16   | 5,244.16    | 102.98%  |   |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget               | Year to Date         | Difference           | % Budget       | Description of Difference  |
|---|----------------------|----------------------|----------------------|----------------|--|
| 00-2-32-00-750 TRANSFER TO OTHR GOVERNMENT    | 1,200.00             | 2,351.00             | 1,151.00             | 195.92%        | Land Titles  |
| 00-2-32-00-762 TRANSFER TO CAPITAL            | 14,018,710.00        | 12,172,267.51        | -1,846,442.49        | 86.83%         | MSI Funding \$6,068,597.96, Labour Equipment, Materials \$4,343,101.54; Federal Gas Tax Funding 1,760,568  |
| 00-2-32-00-764 TRANSFER TO RESERVES           | 10,382,010.00        | 10,423,859.39        | 41,849.39            | 100.40%        |  |
| 00-2-32-00-815 AMORTIZATION EXPENSE           | 0.00                 | 21,946,275.13        | 21,946,275.13        | 100.00%        |  |
| 00-2-32-00-820 LOSS ON DISPOSAL OF ASSETS     | 0.00                 | 2,737,716.58         | 2,737,716.58         | 100.00%        |  |
| 00-2-32-00-993 CAPITAL RECOVERY - EQUIPMENT   | -2,749,250.00        | -2,382,147.90        | 367,102.10           | 86.65%         | Carry over road projects from 2019 \$42K, C0211 Rng Rd 2-1 (\$174K), C2211 Rng Rd 22-1 (\$274K), C2511 Rng Rd 25-1 (\$169K), C2552 Rng Rd 25-5 (\$72K), C2812 Rng Rd 28-1 \$113K, C3944 Twp Rd 39-4 (\$54K), gravel haul & gravel stripping \$224K |
| <b>Total: TRANSPORTATION SERVICES</b>         | <b>32,816,920.00</b> | <b>55,186,689.68</b> | <b>22,369,769.68</b> | <b>168.17%</b> |  |
| <b>ENVIRONMENTAL SERVICES</b>                 |                      |                      |                      |                |  |
| <b>WATER - OTHER</b>                          |                      |                      |                      |                |  |
| 00-2-41-01-110 WAGES - REGIONAL WATER SYSTEMS | 187,580.00           | 185,739.18           | -1,840.82            | 99.02%         |  |
| 00-2-41-01-130 EMPLOYER CONTRIBUTIONS         | 38,370.00            | 26,551.99            | -11,818.01           | 69.20%         |  |
| 00-2-41-01-132 EMPLOYER CONTRIBUTIONS         | 0.00                 | -392.31              | -392.31              | 100.00%        |  |
| 00-2-41-01-140 PROFESSIONAL DEVELOPMENT FEES  | 11,170.00            | 1,325.00             | -9,845.00            | 11.86%         | Minimal attendance at conventions  |
| 00-2-41-01-210 GENERAL SERVICES               | -49,730.00           | -31,382.56           | 18,347.44            | 63.11%         | Recovery of Operating costs to maintain utility systems  |
| 00-2-41-01-211 TRAVEL & SUBSISTENCE           | 8,480.00             | 2,132.46             | -6,347.54            | 25.15%         |  |
| 00-2-41-01-250 CONTRACT SERVICES              | -24,760.00           | -9,672.73            | 15,087.27            | 39.07%         | Recovery of Equipment Operation  |
| 00-2-41-01-270 LICENSE,PERMITS,INSURANCE      | 2,820.00             | 2,903.39             | 83.39                | 102.96%        |  |
| 00-2-41-01-510 GOODS AND SUPPLIES             | 12,420.00            | 17,515.06            | 5,095.06             | 141.02%        | Supplies to maintain utility systems - recovered through utility systems   |
| 00-2-41-01-520 EQUIPMENT & FURNITURE          | 11,000.00            | 6,798.17             | -4,201.83            | 61.80%         |  |
| 00-2-41-01-521 FUEL AND LUBE                  | 25,340.00            | 17,633.47            | -7,706.53            | 69.59%         | Lower than anticipated fuel prices   |
| 00-2-41-01-522 TIRES                          | 2,000.00             | 1,159.84             | -840.16              | 57.99%         |  |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget       | Description of Difference  |
|---|---------------------|---------------------|--------------------|----------------|--|
| 00-2-41-01-523 PARTS,BATTERIES,STEEL        | 2,500.00            | 3,925.12            | 1,425.12           | 157.00%        |  |
| 00-2-41-01-540 UTILITIES                    | 450.00              | 396.69              | -53.31             | 88.15%         |  |
| 00-2-41-01-750 TRANSFER TO OTHER GOVERNMENT | 136,850.00          | 181,393.96          | 44,543.96          | 132.55%        | West QE II Infrastructure  |
| 00-2-41-01-762 TRANSFER TO CAPITAL          | 8,000.00            | 46,248.88           | 38,248.88          | 578.11%        | West QE II Infrastructure contribution from City of Lacombe. Utility meter reader  |
| 00-2-41-01-764 TRANSFER TO RESERVES         | 1,941,040.00        | 1,222,039.49        | -719,000.51        | 62.96%         | MSI Reallocation   |
| 00-2-41-01-815 AMORTIZATION EXPENSE         | 0.00                | 30,769.28           | 30,769.28          | 100.00%        |  |
| <b>Total: WATER - OTHER</b>                 | <b>2,313,530.00</b> | <b>1,705,084.38</b> | <b>-608,445.62</b> | <b>73.70%</b>  |  |
| <b>WATER LAKEVIEW ESTATES</b>               |                     |                     |                    |                |  |
| 00-2-41-02-110 SALARIES & WAGES             | 26,230.00           | 23,995.02           | -2,234.98          | 91.48%         |  |
| 00-2-41-02-130 EMPLOYER CONTRIBUTIONS       | 3,970.00            | 3,564.80            | -405.20            | 89.79%         |  |
| 00-2-41-02-210 GENERAL SERVICES             | 6,200.00            | 4,502.33            | -1,697.67          | 72.62%         | Reallocation of Utility Operating Costs lower than anticipated                     |
| 00-2-41-02-211 TRAVEL & SUBSISTENCE         | 200.00              | 0.00                | -200.00            | 0.00%          |  |
| 00-2-41-02-250 CONTRACT SERVICES            | 9,090.00            | 12,836.17           | 3,746.17           | 141.21%        | Repairs to equipment higher than anticipated                                       |
| 00-2-41-02-270 LICENSES, PERMITS, INSURANCE | 750.00              | 409.94              | -340.06            | 54.66%         |  |
| 00-2-41-02-510 GOODS AND SUPPLIES           | 2,600.00            | 1,269.07            | -1,330.93          | 48.81%         | Adminstration Supplies (\$500), R&M supplies (\$800)                               |
| 00-2-41-02-520 EQUIPMENT & FURNITURE        | 1,000.00            | 0.00                | -1,000.00          | 0.00%          | Non capital equipment not required   |
| 00-2-41-02-540 UTILITIES                    | 3,340.00            | 3,250.59            | -89.41             | 97.32%         |  |
| 00-2-41-02-763 PROVISION FOR ALLOWANCES     | 500.00              | 500.00              | 0.00               | 100.00%        |  |
| 00-2-41-02-764 TRANSFER TO RESERVES         | 4,530.00            | 10,221.00           | 5,691.00           | 225.63%        | Reserve contribution higher than anticipated due to lower operating costs          |
| 00-2-41-02-815 AMORTIZATION EXPENSE         | 0.00                | 14,409.64           | 14,409.64          | 100.00%        |  |
| <b>Total: WATER LAKEVIEW ESTATES</b>        | <b>58,410.00</b>    | <b>74,958.56</b>    | <b>16,548.56</b>   | <b>128.33%</b> |  |
| <b>WATER SUPPLY-ASPELUND</b>                |                     |                     |                    |                |  |
| 00-2-41-03-110 SALARY & WAGES               | 32,880.00           | 25,786.48           | -7,093.52          | 78.43%         |  |
| 00-2-41-03-130 EMPLOYEE BENEFITS            | 4,860.00            | 3,336.10            | -1,523.90          | 68.64%         |  |
| 00-2-41-03-210 GENERAL SERVICES             | 3,940.00            | 2,501.53            | -1,438.47          | 63.49%         |  |
| 00-2-41-03-250 CONTRACT SERVICES            | 10,550.00           | 5,760.77            | -4,789.23          | 54.60%         | Reallocation of costs and repair & maintenance of equipment lower than anticipated |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget            | Year to Date      | Difference       | % Budget       | Description of Difference  |
|---|-------------------|-------------------|------------------|----------------|--|
| 00-2-41-03-341 PURCHASES FROM OTHER GOV'T   | 94,400.00         | 96,978.73         | 2,578.73         | 102.73%        |  |
| 00-2-41-03-510 GOODS & SUPPLIES             | 950.00            | 683.85            | -266.15          | 71.98%         |  |
| 00-2-41-03-520 EQUIPMENT & FURNITURE        | 3,500.00          | 671.20            | -2,828.80        | 19.18%         | No meters purchased  |
| 00-2-41-03-764 TRANSFER TO RESERVES         | 30,590.00         | 45,374.93         | 14,784.93        | 148.33%        | Reserve contribution higher than anticipated due to lower expenses   |
| 00-2-41-03-815 AMORTIZATION EXPENSE         | 0.00              | 60,517.34         | 60,517.34        | 100.00%        |  |
| <b>Total: WATER SUPPLY-ASPELUND</b>         | <b>181,670.00</b> | <b>241,610.93</b> | <b>59,940.93</b> | <b>132.99%</b> |  |
| <b>WATER SUPPLY - MIRROR</b>                |                   |                   |                  |                |  |
| 00-2-41-06-110 SALARIES & WAGES             | 83,830.00         | 74,570.33         | -9,259.67        | 88.95%         |  |
| 00-2-41-06-130 EMPLOYER CONTRIBUTIONS       | 11,730.00         | 7,314.32          | -4,415.68        | 62.36%         |  |
| 00-2-41-06-210 GENERAL SERVICES             | 34,150.00         | 21,405.11         | -12,744.89       | 62.68%         | Reallocation of Utility Operating Costs lower than anticipated   |
| 00-2-41-06-211 TRAVEL & SUBSISTENCE         | 500.00            | 0.00              | -500.00          | 0.00%          |  |
| 00-2-41-06-250 CONTRACT SERVICES            | 29,380.00         | 17,634.37         | -11,745.63       | 60.02%         | Certification of Analyzers (\$2,000), Legal Fees (\$1,000), Allocation of Equipment Usage (\$6,400), R & M Equipment (\$2,000) |
| 00-2-41-06-270 LICENSES, PERMITS, INSURANCE | 2,900.00          | 2,935.33          | 35.33            | 101.22%        |  |
| 00-2-41-06-341 PURCHASES FROM OTHER GOV'T   | 122,400.00        | 111,800.78        | -10,599.22       | 91.34%         | Lower than anticipated water sales   |
| 00-2-41-06-510 GOODS & SUPPLIES             | 4,690.00          | 2,468.10          | -2,221.90        | 52.62%         |  |
| 00-2-41-06-520 EQUIPMENT & FURNITURE        | 2,750.00          | 1,433.99          | -1,316.01        | 52.15%         |  |
| 00-2-41-06-540 UTILITIES                    | 7,100.00          | 6,952.00          | -148.00          | 97.92%         |  |
| 00-2-41-06-763 PROVISION FOR ALLOWANCES     | 1,500.00          | 1,500.00          | 0.00             | 100.00%        |  |
| 00-2-41-06-764 TRANSFER TO RESERVES         | 6,300.00          | 55,159.25         | 48,859.25        | 875.54%        | Higher contribution as a result of overall lower expenses  |
| 00-2-41-06-815 AMORTIZATION EXPENSE         | 0.00              | 26,054.03         | 26,054.03        | 100.00%        |  |
| <b>Total: WATER SUPPLY - MIRROR</b>         | <b>307,230.00</b> | <b>329,227.61</b> | <b>21,997.61</b> | <b>107.16%</b> |  |
| <b>SANITARY SEWAGE SERVICE -OTHER</b>       |                   |                   |                  |                |  |
| 00-2-42-01-110 SALARY & WAGES               | 138,680.00        | 148,043.35        | 9,363.35         | 106.75%        |  |
| 00-2-42-01-130 EMPLOYER CONTRIBUTIONS       | 25,290.00         | 25,071.65         | -218.35          | 99.14%         |  |
| 00-2-42-01-211 TRAVEL & SUBSISTENCE         | 2,500.00          | 704.86            | -1,795.14        | 28.19%         |  |
| 00-2-42-01-270 LICENSES, INSURANCE          | 0.00              | 1,171.79          | 1,171.79         | 100.00%        |  |
| 00-2-42-01-520 EQUIPMENT & FURNITURE        | 1,500.00          | 0.00              | -1,500.00        | 0.00%          |  |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date      | Difference        | % Budget       | Description of Difference   |
|--|-------------------|-------------------|-------------------|----------------|---|
| 00-2-42-01-750 TRANSFER TO OTHER GOVERNMENT  | 141,760.00        | 673,071.57        | 531,311.57        | 474.80%        | West QE II Infrastructure deferred from 2019  |
| 00-2-42-01-762 TRANSFER TO CAPITAL           | 0.00              | 77,992.03         | 77,992.03         | 100.00%        | West QE II Infrastructure contribution from City of Lacombe   |
| 00-2-42-01-815 AMORTIZATION EXPENSE          | 0.00              | 13,283.41         | 13,283.41         | 100.00%        |   |
| <b>Total: SANITARY SEWAGE SERVICE -OTHER</b> | <b>309,730.00</b> | <b>939,338.66</b> | <b>629,608.66</b> | <b>303.28%</b> |   |
| <b>SANITARY SEWAGE-ASPELUND</b>              |                   |                   |                   |                |   |
| 00-2-42-03-110 SALARIES & WAGES              | 20,780.00         | 19,723.82         | -1,056.18         | 94.92%         |   |
| 00-2-42-03-130 EMPLOYEE BENEFITS             | 3,280.00          | 3,073.02          | -206.98           | 93.69%         |   |
| 00-2-42-03-210 GENERAL SERVICES              | 1,640.00          | 1,237.99          | -402.01           | 75.49%         |   |
| 00-2-42-03-211 TRAVEL & SUBSISTENCE          | 100.00            | 0.00              | -100.00           | 0.00%          |   |
| 00-2-42-03-250 CONTRACT SERVICES             | 8,920.00          | 5,532.47          | -3,387.53         | 62.02%         | Allowance for Professional Services not required, re-allocation of equipment expense lower than anticipated |
| 00-2-42-03-270 LICENSES, INSURANCE           | 1,500.00          | 1,735.90          | 235.90            | 115.73%        |   |
| 00-2-42-03-341 PURCHASES FROM OTHER GOVT     | 39,890.00         | 30,750.14         | -9,139.86         | 77.09%         | Purchases lower than anticipated  |
| 00-2-42-03-510 GOODS & SUPPLIES              | 900.00            | 230.82            | -669.18           | 25.65%         |   |
| 00-2-42-03-540 UTILITIES                     | 7,760.00          | 7,103.71          | -656.29           | 91.54%         |   |
| 00-2-42-03-815 AMORTIZATION EXPENSE          | 0.00              | 115,434.89        | 115,434.89        | 100.00%        |   |
| <b>Total: SANITARY SEWAGE-ASPELUND</b>       | <b>84,770.00</b>  | <b>184,822.76</b> | <b>100,052.76</b> | <b>218.03%</b> |   |
| <b>SANITARY SEWAGE-MIRROR</b>                |                   |                   |                   |                |   |
| 00-2-42-06-110 SALARIES AND WAGES            | 36,100.00         | 37,518.52         | 1,418.52          | 103.93%        |   |
| 00-2-42-06-130 EMPLOYER CONTRIBUTIONS        | 5,260.00          | 4,757.19          | -502.81           | 90.44%         |   |
| 00-2-42-06-210 GENERAL SERVICES              | 15,420.00         | 10,520.28         | -4,899.72         | 68.22%         | Reallocation of Utility Operating Costs lower than anticipated  |
| 00-2-42-06-211 TRAVEL & SUBSISTENCE          | 150.00            | 0.00              | -150.00           | 0.00%          |   |
| 00-2-42-06-250 CONTRACT SERVICES             | 36,700.00         | 48,867.34         | 12,167.34         | 133.15%        | Manhole Aprons \$4,300, Lift station repairs \$7,900  |
| 00-2-42-06-270 LICENSES, PERMITS, INSURANCE  | 300.00            | 245.14            | -54.86            | 81.71%         |   |
| 00-2-42-06-510 GOODS AND SUPPLIES            | 6,360.00          | 6,218.51          | -141.49           | 97.78%         |   |
| 00-2-42-06-540 UTILITIES                     | 4,040.00          | 3,003.23          | -1,036.77         | 74.34%         |   |
| 00-2-42-06-815 AMORTIZATION EXPENSE          | 0.00              | 20,080.63         | 20,080.63         | 100.00%        |   |
| <b>Total: SANITARY SEWAGE-MIRROR</b>         | <b>104,330.00</b> | <b>131,210.84</b> | <b>26,880.84</b>  | <b>125.77%</b> |   |





## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget              | Year to Date        | Difference         | % Budget       | Description of Difference  |
|---|---------------------|---------------------|--------------------|----------------|--|
| <b>SANITARY SEWAGE - SYLVAN COMMUNAL</b>            |                     |                     |                    |                |  |
| 00-2-42-07-110 SALARIES AND WAGES                   | 11,270.00           | 17,198.63           | 5,928.63           | 152.61%        |  |
| 00-2-42-07-130 EMPLOYER CONTRIBUTIONS               | 1,580.00            | 2,043.46            | 463.46             | 129.33%        |  |
| 00-2-42-07-210 GENERAL SERVICES                     | 5,870.00            | 4,218.18            | -1,651.82          | 71.86%         |  |
| 00-2-42-07-250 CONTRACTED SERVICES                  | 53,110.00           | 58,078.92           | 4,968.92           | 109.36%        | Reallocation of Equipment costs \$2,500, hauling and disposal fees \$2,200 |
| 00-2-42-07-510 GOODS AND SUPPLIES                   | 1,240.00            | 188.99              | -1,051.01          | 15.24%         |  |
| 00-2-42-07-520 EQUIPMENT & FURNITURE                | 30,550.00           | 5,932.80            | -24,617.20         | 19.42%         | Purchase of meters not required  |
| 00-2-42-07-540 UTILITIES                            | 4,000.00            | 3,862.26            | -137.74            | 96.56%         |  |
| 00-2-42-07-764 TRANSFER TO RESERVES                 | 320,300.00          | 88,595.00           | -231,705.00        | 27.66%         | Thirteen new connections   |
| 00-2-42-07-815 AMORTIZATION EXPENSE                 | 0.00                | 39,743.43           | 39,743.43          | 100.00%        |  |
| <b>Total: SANITARY SEWAGE - SYLVAN COMMUNAL</b>     | <b>427,920.00</b>   | <b>219,861.67</b>   | <b>-208,058.33</b> | <b>51.38%</b>  |  |
| <b>SANITARY SEWAGE - WILDROSE INDUSTRIAL</b>        |                     |                     |                    |                |  |
| 00-2-42-08-210 GENERAL SERVICES                     | 0.00                | 1,122.67            | 1,122.67           | 100.00%        |  |
| 00-2-42-08-270 LICENSES,PERMITS,INSURANCE           | 0.00                | 228.83              | 228.83             | 100.00%        |  |
| 00-2-42-08-540 UTILITIES                            | 0.00                | 2,680.71            | 2,680.71           | 100.00%        |  |
| <b>Total: SANITARY SEWAGE - WILDROSE INDUSTRIAL</b> | <b>0.00</b>         | <b>4,032.21</b>     | <b>4,032.21</b>    | <b>100.00%</b> |  |
| <b>WASTE COLLECTION - OTHER</b>                     |                     |                     |                    |                |  |
| 00-2-43-01-250 CONTRACT SERVICES                    | 21,400.00           | 18,490.68           | -2,909.32          | 86.41%         |  |
| 00-2-43-01-750 TRANSFER TO OTHER GOVERNMENTS        | 776,930.00          | 770,807.00          | -6,123.00          | 99.21%         |  |
| 00-2-43-01-770 TRANSFER TO ORGANIZATIONS            | 2,000.00            | 0.00                | -2,000.00          | 0.00%          | No roadside cleanup  |
| <b>Total: WASTE COLLECTION - OTHER</b>              | <b>800,330.00</b>   | <b>789,297.68</b>   | <b>-11,032.32</b>  | <b>98.62%</b>  |  |
| <b>WASTE COLLECTION - MIRROR</b>                    |                     |                     |                    |                |  |
| 00-2-43-06-110 SALARIES AND WAGES                   | 4,770.00            | 3,726.82            | -1,043.18          | 78.13%         |  |
| 00-2-43-06-130 EMPLOYER CONTRIBUTIONS               | 890.00              | 828.43              | -61.57             | 93.08%         |  |
| 00-2-43-06-250 CONTRACT SERVICES                    | 47,040.00           | 47,533.20           | 493.20             | 101.05%        |  |
| 00-2-43-06-764 TRANSFER TO RESERVES                 | 0.00                | 286.17              | 286.17             | 100.00%        |  |
| <b>Total: WASTE COLLECTION - MIRROR</b>             | <b>52,700.00</b>    | <b>52,374.62</b>    | <b>-325.38</b>     | <b>99.38%</b>  |  |
| <b>Total: ENVIRONMENTAL SERVICES</b>                | <b>4,640,620.00</b> | <b>4,671,819.92</b> | <b>31,199.92</b>   | <b>100.67%</b> |  |





## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget            | Year to Date      | Difference        | % Budget       | Description of Difference   |
|--|-------------------|-------------------|-------------------|----------------|---|
| <b>PUBLIC HEALTH &amp; WELFARE</b>           |                   |                   |                   |                |   |
| <b>FAMILY &amp; COMMUNITY SUPPORT</b>        |                   |                   |                   |                |   |
| 00-2-51-00-110 SALARIES & WAGES              | 12,730.00         | 12,081.95         | -648.05           | 94.91%         |   |
| 00-2-51-00-130 EMPLOYEE BENEFITS             | 1,910.00          | 1,852.27          | -57.73            | 96.98%         |   |
| 00-2-51-00-151 ELECTED OFFICIALS FEES        | 400.00            | 400.00            | 0.00              | 100.00%        |   |
| 00-2-51-00-750 TRANSFER TO OTHER GOVERNMENT  | 268,580.00        | 252,504.24        | -16,075.76        | 94.01%         | Reduced costs as a result of lower contribution to the Family School Liason Program |
| 00-2-51-00-770 TRANSFER TO ORGANIZATIONS     | 101,070.00        | 192,854.82        | 91,784.82         | 190.81%        | Higher costs related to 2019 funding surplus  |
| <b>Total: FAMILY &amp; COMMUNITY SUPPORT</b> | <b>384,690.00</b> | <b>459,693.28</b> | <b>75,003.28</b>  | <b>119.50%</b> |   |
| <b>CEMETERIES</b>                            |                   |                   |                   |                |   |
| 00-2-56-00-210 GENERAL SERVICES              | 15,780.00         | 17,987.98         | 2,207.98          | 113.99%        |   |
| 00-2-56-00-530 MAINTENANCE SUPPLIES          | 1,000.00          | 759.12            | -240.88           | 75.91%         |   |
| 00-2-56-00-750 TRANSFER TO OTHER GOVERNMENTS | 38,710.00         | 23,157.64         | -15,552.36        | 59.82%         | Cemetery grants fluctuate from year to year   |
| 00-2-56-00-764 TRANSFER TO RESERVES          | 25,860.00         | 25,860.00         | 0.00              | 100.00%        |   |
| 00-2-56-00-770 TRANSFER TO ORGANIZATIONS     | 12,770.00         | 3,795.25          | -8,974.75         | 29.72%         | Rural cemetery grants - additional deficit funding not utilized                     |
| <b>Total: CEMETERIES</b>                     | <b>94,120.00</b>  | <b>71,559.99</b>  | <b>-22,560.01</b> | <b>76.03%</b>  |   |
| <b>Total: PUBLIC HEALTH &amp; WELFARE</b>    | <b>478,810.00</b> | <b>531,253.27</b> | <b>52,443.27</b>  | <b>110.95%</b> |   |
| <b>ENVIRONMENTAL DEVELOPMENT</b>             |                   |                   |                   |                |   |
| <b>PLANNING &amp; DEVELOPMENT</b>            |                   |                   |                   |                |   |
| 00-2-61-00-110 SALARIES & WAGES              | 663,720.00        | 609,270.04        | -54,449.96        | 91.80%         | Vacant position six months  |
| 00-2-61-00-130 EMPLOYER CONTRIBUTIONS        | 131,570.00        | 124,570.70        | -6,999.30         | 94.68%         |   |
| 00-2-61-00-132 EMPLOYER CONTRIBUTIONS        | 0.00              | -630.71           | -630.71           | 100.00%        |   |
| 00-2-61-00-140 PROFESSIONAL DEVELOPMENT FEES | 15,850.00         | 4,076.59          | -11,773.41        | 25.72%         | No attendance at conventions  |
| 00-2-61-00-150 SDAB BOARD REMUNERATION       | 19,900.00         | 3,935.00          | -15,965.00        | 19.77%         | Lower than anticipated number of hearings   |
| 00-2-61-00-159 CONVENTION EXPENSE            | 5,890.00          | 0.00              | -5,890.00         | 0.00%          | No attendance at conventions  |
| 00-2-61-00-210 GENERAL SERVICES              | 76,490.00         | 37,126.04         | -39,363.96        | 48.54%         | Advertising (\$41,200), hall rentals (\$3,000), Postage - County News \$5,500       |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget              | Year to Date        | Difference         | % Budget      | Description of Difference   |
|--|---------------------|---------------------|--------------------|---------------|---|
| 00-2-61-00-211 TRAVEL & SUBSISTENCE          | 15,710.00           | 1,887.06            | -13,822.94         | 12.01%        | No travel costs due to not attending conventions  |
| 00-2-61-00-250 CONTRACT SERVICES             | 103,050.00          | 52,089.29           | -50,960.71         | 50.55%        | Engineering Fees (\$15,000), Legal Fees (\$14,500), Sylvan Lake IDP (\$7,000), Buffalo Lake IDP (\$3,000), Sylvan Lake Management Plan (\$10,000) |
| 00-2-61-00-270 LICENSES, PERMITS, INSURANCE  | 200.00              | 258.53              | 58.53              | 129.27%       |   |
| 00-2-61-00-510 GOODS & SUPPLIES              | 11,330.00           | 2,760.60            | -8,569.40          | 24.37%        | Office supplies (\$3,600), Plans & studies supplies (\$5,000)   |
| 00-2-61-00-520 EQUIPMENT AND FURNITURE       | 3,700.00            | 3,392.54            | -307.46            | 91.69%        |   |
| 00-2-61-00-521 FUEL AND LUBE                 | 2,390.00            | 479.45              | -1,910.55          | 20.06%        | Lower Fuel prices and usage   |
| 00-2-61-00-523 EQUIPMENT AND VEHICLE PARTS   | 770.00              | 269.31              | -500.69            | 34.98%        |   |
| 00-2-61-00-750 TRANSFER TO OTHER GOVERNMENT  | 1,080.00            | 1,773.00            | 693.00             | 164.17%       | Land Title Costs  |
| 00-2-61-00-764 TRANSFER TO RESERVES          | 91,650.00           | 159,343.91          | 67,693.91          | 173.86%       |   |
| 00-2-61-00-770 TRANSFER TO ORGANIZATIONS     | 2,500.00            | 1,272.02            | -1,227.98          | 50.88%        |   |
| 00-2-61-00-815 AMORTIZATION EXPENSE          | 0.00                | 2,070.13            | 2,070.13           | 100.00%       |   |
| <b>Total: PLANNING &amp; DEVELOPMENT</b>     | <b>1,145,800.00</b> | <b>1,003,943.50</b> | <b>-141,856.50</b> | <b>87.62%</b> |   |
| <b>AGRICULTURAL SERVICES</b>                 |                     |                     |                    |               |   |
| 00-2-62-00-110 SALARIES & WAGES              | 545,370.00          | 518,706.59          | -26,663.41         | 95.11%        | Medical allowance not required  |
| 00-2-62-00-130 EMPLOYER CONTRIBUTIONS        | 85,720.00           | 75,311.52           | -10,408.48         | 87.86%        |   |
| 00-2-62-00-132 EMPLOYER CONTRIBUTIONS        | 1,260.00            | 2,251.51            | 991.51             | 178.69%       |   |
| 00-2-62-00-140 PROFESSIONAL DEVELOPMENT FEES | 10,000.00           | 9,258.34            | -741.66            | 92.58%        |   |
| 00-2-62-00-150 MEMBER FEES                   | 6,300.00            | 0.00                | -6,300.00          | 0.00%         | Discontinuation of ALUS   |
| 00-2-62-00-151 COMMITTEE MEMBERS FEES        | 23,240.00           | 11,805.00           | -11,435.00         | 50.80%        | No Ag Tour, fewer meetings  |
| 00-2-62-00-159 COMMITTEE MEMBER - CONVENTION | 9,160.00            | 4,116.94            | -5,043.06          | 44.94%        | No Ag Tour  |
| 00-2-62-00-162 CAPITAL RECOVERY - LABOUR     | 0.00                | -4,492.45           | -4,492.45          | 100.00%       | Capital Equipment rig-up  |
| 00-2-62-00-210 GENERAL SERVICES              | 58,380.00           | 30,936.10           | -27,443.90         | 52.99%        | Advertising (\$15,000), Public Information & Education (\$13,000)   |
| 00-2-62-00-211 TRAVEL & SUBSISTENCE          | 21,050.00           | 5,966.60            | -15,083.40         | 28.34%        | Cancellation of Conferences   |
| 00-2-62-00-250 CONTRACT SERVICES             | 28,100.00           | 26,928.25           | -1,171.75          | 95.83%        |   |
| 00-2-62-00-270 INSURANCE & LICENSES          | 6,770.00            | 5,291.98            | -1,478.02          | 78.17%        |   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget              | Year to Date        | Difference        | % Budget      | Description of Difference  |
|--|---------------------|---------------------|-------------------|---------------|--|
| 00-2-62-00-510 GOODS & SUPPLIES              | 13,760.00           | 22,777.17           | 9,017.17          | 165.53%       | Strychnine Purchases offset by sale of Strychnine  |
| 00-2-62-00-520 EQUIPMENT & FURNITURE         | 4,600.00            | 5,577.07            | 977.07            | 121.24%       |  |
| 00-2-62-00-521 FUEL AND LUBE                 | 67,900.00           | 43,529.15           | -24,370.85        | 64.11%        | Lower Fuel prices  |
| 00-2-62-00-522 TIRES                         | 4,590.00            | 9,664.11            | 5,074.11          | 210.55%       |  |
| 00-2-62-00-523 EQUIPMENT AND VEHICLE PARTS   | 76,830.00           | 34,158.73           | -42,671.27        | 44.46%        | Lower than anticipated purchase of mower blades  |
| 00-2-62-00-530 CONSTRUCTION & MTNCE SUPPLIES | 500.00              | 325.00              | -175.00           | 65.00%        |  |
| 00-2-62-00-531 CHEMICALS                     | 90,000.00           | 70,687.86           | -19,312.14        | 78.54%        | Higher quantity on hand at end of year   |
| 00-2-62-00-750 TRANSFER TO OTHER GOVERNMENT  | 2,500.00            | 700.00              | -1,800.00         | 28.00%        |  |
| 00-2-62-00-762 TRANSFER TO CAPITAL           | 0.00                | 4,492.45            | 4,492.45          | 100.00%       |  |
| 00-2-62-00-764 TRANSFER TO RESERVES          | 173,960.00          | 173,960.00          | 0.00              | 100.00%       |  |
| 00-2-62-00-770 TRANSFER TO ORGANIZATIONS     | 16,450.00           | 24,079.79           | 7,629.79          | 146.38%       | Finalize ALUS Program  |
| 00-2-62-00-815 AMORTIZATION EXPENSE          | 0.00                | 148,946.41          | 148,946.41        | 100.00%       |  |
| 00-2-62-00-820 LOSS ON DISPOSAL OF ASSETS    | 0.00                | 1,060.18            | 1,060.18          | 100.00%       |  |
| <b>Total: AGRICULTURAL SERVICES</b>          | <b>1,246,440.00</b> | <b>1,226,038.30</b> | <b>-20,401.70</b> | <b>98.36%</b> |  |
| <b>ENVIRONMENTAL SERVICE</b>                 |                     |                     |                   |               |  |
| 00-2-63-00-110 SALARIES & WAGES              | 56,530.00           | 59,070.95           | 2,540.95          | 104.49%       |  |
| 00-2-63-00-130 EMPLOYEE BENEFITS             | 13,570.00           | 15,439.53           | 1,869.53          | 113.78%       |  |
| 00-2-63-00-132 EMPLOYEE BENEFITS             | 0.00                | -34.57              | -34.57            | 100.00%       |  |
| 00-2-63-00-140 PROFESSIONAL DEVELOPMENT      | 1,000.00            | 1,225.00            | 225.00            | 122.50%       |  |
| 00-2-63-00-210 GENERAL SERVICES              | 4,320.00            | 1,871.14            | -2,448.86         | 43.31%        | Advertising and Printing (\$1,300), Public Information and Education (\$600), Membership fees (\$400)  |
| 00-2-63-00-211 TRAVEL & SUBSISTENCE          | 3,290.00            | 151.90              | -3,138.10         | 4.62%         | No conference travel costs   |
| 00-2-63-00-250 CONTRACT SERVICES             | 4,000.00            | 4,000.00            | 0.00              | 100.00%       |  |
| 00-2-63-00-510 SUPPLIES                      | 4,160.00            | 1,165.96            | -2,994.04         | 28.03%        | Aquatic Invasive Species Program - Brochure boxes (\$500), Environmental Steering Committee Initiatives (\$1,100), Public Information and Education(\$1,200) |
| 00-2-63-00-520 EQUIPMENT & FURNITURE         | 1,600.00            | 0.00                | -1,600.00         | 0.00%         | Workstation deferred to 2021   |



## Budget Variance Report For the Year Ended December 31, 2020

|  | Budget       | Year to Date | Difference   | % Budget | Description of Difference  |
|--|--------------|--------------|--------------|----------|--|
| 00-2-63-00-770 PAYMENTS TO ORGANIZATIONS         | 10,000.00    | 10,000.00    | 0.00         | 100.00%  |  |
| <b>Total: ENVIRONMENTAL SERVICE</b>              | 98,470.00    | 92,889.91    | -5,580.09    | 94.33%   |  |
| <b>LAND &amp; DEVELOPMENT</b>                    |              |              |              |          |  |
| 00-2-66-00-764 TRANSFER TO RESERVES              | 0.00         | 13,500.00    | 13,500.00    | 100.00%  |  |
| <b>Total: LAND &amp; DEVELOPMENT</b>             | 0.00         | 13,500.00    | 13,500.00    | 100.00%  |  |
| <b>RECREATION &amp; CULTURAL SERVICES</b>        |              |              |              |          |  |
| 00-2-72-00-210 GENERAL SERVICES                  | 338,600.00   | 373,943.27   | 35,343.27    | 110.44%  | Maintenance of recreation areas by Operations staff  |
| 00-2-72-00-250 CONTRACT SERVICES                 | 34,580.00    | 32,042.39    | -2,537.61    | 92.66%   |  |
| 00-2-72-00-270 LICENSES, PERMITS, INSURANCE      | 2,360.00     | 3,618.96     | 1,258.96     | 153.35%  |  |
| 00-2-72-00-510 GOODS & SUPPLIES                  | 6,000.00     | 7,472.38     | 1,472.38     | 124.54%  |  |
| 00-2-72-00-520 GOODS, EQUIPMENT & SUPPLIES       | 6,000.00     | 2,996.79     | -3,003.21    | 49.95%   |  |
| 00-2-72-00-540 UTILITIES                         | 18,600.00    | 15,452.25    | -3,147.75    | 83.08%   |  |
| 00-2-72-00-542 GULL LAKE STABILIZATION           | 100,000.00   | 71,621.25    | -28,378.75   | 71.62%   | Pumping costs not required   |
| 00-2-72-00-750 TRANSFER TO OTHER GOVERNMENTS     | 1,597,520.00 | 2,691,269.73 | 1,093,749.73 | 168.47%  | Recreation Operating cost share with urbans (\$111,300), Capital Recreation Projects \$1,208,000, Town of Rimbey Recreation Operating cost share (\$5,000) |
| 00-2-72-00-762 TRANSFER TO CAPITAL               | 20,610.00    | 35,522.58    | 14,912.58    | 172.36%  | Kuhnen Natural Area \$19,500, Mirror Bathroom Facility \$16,000  |
| 00-2-72-00-764 TRANSFER TO RESERVES              | 1,644,040.00 | 1,386,785.60 | -257,254.40  | 84.35%   | MSI Reallocation   |
| 00-2-72-00-770 PAYMENTS TO ORGANIZATIONS         | 793,880.00   | 955,083.34   | 161,203.34   | 120.31%  | Rural Community Halls (\$17,600), Recreation Capital \$201,100, Lacombe and District Chamber of Commerce (\$13,200), Mirror Museum (\$5,100)               |
| 00-2-72-00-815 AMORTIZATION EXPENSE              | 0.00         | 220,568.52   | 220,568.52   | 100.00%  |  |
| <b>Total: RECREATION &amp; CULTURAL SERVICES</b> | 4,562,190.00 | 5,796,377.06 | 1,234,187.06 | 127.05%  |  |



## Budget Variance Report For the Year Ended December 31, 2020

|   | Budget        | Year to Date   | Difference     | % Budget | Description of Difference |
|---|---------------|----------------|----------------|----------|---------------------------|
| <b>REQUISITION TRANSFERS</b>                          |               |                |                |          |                           |
| 00-2-81-20-768 SCHOOL FOUNDATION REQUISITION          | 11,995,650.00 | 11,868,602.72  | -127,047.28    | 98.94%   |                           |
| 00-2-81-22-769 SENIORS FOUNDATION REQUISITION         | 408,240.00    | 408,239.00     | -1.00          | 100.00%  |                           |
| 00-2-81-24-767 DI PROPERTY REQUISITION                | 323,280.00    | 323,275.61     | -4.39          | 100.00%  |                           |
| <b>Total: REQUISITION TRANSFERS</b>                   | 12,727,170.00 | 12,600,117.33  | -127,052.67    | 99.00%   |                           |
|   |               |                |                |          |                           |
| <b>Total: EXPENSES</b>                                | 68,371,480.00 | 92,100,070.77  | 23,728,590.77  | 134.71%  |                           |
|   |               |                |                |          |                           |
| <b>CURRENT SURPLUS (DEFICIT)</b>                      | -64,620.00    | -22,613,940.05 | -22,549,320.05 |          |                           |
|   |               |                |                |          |                           |
| <b>CONTRIBUTED ASSETS</b>                             |               | -498,910.75    |                |          |                           |
| <b>AMORTIZATION EXPENSE</b>                           |               | 23,281,870.44  |                |          |                           |
| <b>LOSS OR GAIN ON DISPOSAL OF TCA</b>                |               | 1,812,046.39   |                |          |                           |
| <b>GAIN ON DISPOSAL OF TCA</b>                        |               |                |                |          |                           |
| <b>CHANGE IN INVENTORY, DEPOSITS, PREPAID EXPENSE</b> | 64,620.00     | 304,208.40     |                |          |                           |
|   |               |                |                |          |                           |
| <b>NET CASH SURPLUS</b>                               | 0.00          | 2,285,274.43   |                |          |                           |